



Resources and Governance Scrutiny Committee

Date: Tuesday, 7 December 2021

Time: 2.00 pm

Venue: Council Chamber, Level 2, Town Hall Extension

Everyone is welcome to attend this committee meeting.

There will be a private meeting for Members only at 1.00pm on Tuesday 7 December in the Council Antechamber, 2nd Floor, Town Hall Extension

Access to the Public Gallery

Access to the Public Gallery is on Level 3 of the Town Hall Extension, using the lift or stairs in the lobby of the Mount Street entrance to the Extension. **There is no public access from any other entrance.**

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Membership of the Resources and Governance Scrutiny Committee

Councillors - Russell (Chair), Ahmed Ali, Andrews, Clay, Davies, Hacking, Hitchen, Kirkpatrick, Lanchbury, B Priest, Robinson, Rowles, Simcock, Wheeler and Wright

Agenda

1. Urgent Business

To consider any items which the Chair has agreed to have submitted as urgent.

2. Appeals

To consider any appeals from the public against refusal to allow inspection of background documents and/or the inclusion of items in the confidential part of the agenda.

3. Interests

To allow Members an opportunity to [a] declare any personal, prejudicial or disclosable pecuniary interests they might have in any items which appear on this agenda; and [b] record any items from which they are precluded from voting as a result of Council Tax/Council rent arrears; [c] the existence and nature of party whipping arrangements in respect of any item to be considered at this meeting. Members with a personal interest should declare that at the start of the item under consideration. If Members also have a prejudicial or disclosable pecuniary interest they must withdraw from the meeting during the consideration of the item.

4. Minutes

To approve as a correct record the minutes of the meeting held on 9 November 2021.

5 - 10

5. Setting Of The Council Tax Base And Business Rates Shares For Budget Setting Purposes

Report of the Deputy Chief Executive and City Treasurer

11 - 18

To advise on the methodology of calculating the City Council's council tax base and business rates income for budget setting purposes for 2022/23, along with the timing of related payments and the decision on business rates pool membership. The Chair of the Committee will be requested to exempt various key decisions from call in.

6. Council Housing Stock - Governance Arrangements

Report of the Strategic Director (Neighbourhoods) and City Solicitor

19 - 28

This report provides a further briefing to the Committee on the proposed governance arrangements in respect of Council housing stock. The proposal is intended to have proper oversight of housing management and maintenance services. Empower tenants and meet the requirements of the White Paper "A charter for social housing tenants".

- 7. Manchester's Park Development Programme 2021 - 2025** 29 - 38
Report of the Strategic Director (Neighbourhoods) attached
- This report provides an overview of the financial (revenue and capital) position for parks, with reference to the impact of the pandemic and an update on the programme of investment to deliver revenue savings beyond 2021.
- 8. Community Safety Partnership Spend** 39 - 52
Report of the Strategic Director (Neighbourhoods)
- The purpose of this report is to provide an overview of the Community Safety Partnership spend. This will include details of the members, strategic priorities, and funding sources. The report will also provide details of how the partnership allocates funding and the approved spending plans for 2021/22, and some of the activity and outcomes of previously funded projects.
- 9. Annual S106 Monitoring Report** 53 - 122
Report of Strategic Director, Growth and Development
- The purpose of the report is to update the Committee on the Council's Section 106 (s106) activity for the municipal years 2019/20, 2020/21 and 2021/22 (to date), together with the appendices it provides an update on the management and administration of planning obligations and sets out the progress on unspent funds.
- 10. Overview Report** 123 - 140
Report of the Governance and Scrutiny Support Unit.
- This report provides the Committee with details of key decisions that fall within the Committee's remit and an update on actions resulting from the Committee's recommendations. The report also includes the Committee's work programme, which the Committee is asked to amend as appropriate and agree.

Information about the Committee

Scrutiny Committees represent the interests of local people about important issues that affect them. They look at how the decisions, policies and services of the Council and other key public agencies impact on the city and its residents. Scrutiny Committees do not take decisions but can make recommendations to decision-makers about how they are delivering the Manchester Strategy, an agreed vision for a better Manchester that is shared by public agencies across the city.

The Resources and Governance Scrutiny Committee areas of interest include finances, Council buildings, staffing, corporate and partnership governance as well as Council tax and benefits administration. .

The Council wants to consult people as fully as possible before making decisions that affect them. Members of the public do not have a right to speak at meetings but may do so if invited by the Chair. If you have a special interest in an item on the agenda and want to speak, tell the Committee Officer, who will pass on your request to the Chair. Groups of people will usually be asked to nominate a spokesperson. The Council wants its meetings to be as open as possible but occasionally there will be some confidential business. Brief reasons for confidentiality will be shown on the agenda sheet.

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Smoking is not allowed in Council buildings.

Joanne Roney OBE
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Further Information

For help, advice and information about this meeting please contact the Committee Officer:

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This agenda was issued on **Monday, 29 November 2021** by the Governance and Scrutiny Support Unit, Manchester City Council, Level 2, Town Hall Extension (Library Walk Elevation), Manchester M60 2LA

Resources and Governance Scrutiny Committee

Minutes of the meeting held on 9 November 2021

Present:

Councillor Russell (Chair) – in the Chair
 Councillors Ahmed Ali, Andrews, Clay, Davies, Hitchen, Kirkpatrick, Lanchbury, B Priest, Robinson, A Simcock, Wheeler and Wright

Also present:

Councillor Craig, Deputy Leader (Finance)
 Councillor White, Executive Member for Employment and Housing

Apologies:

Councillors Rowles

RGSC/21/45 Minutes

Decision

To approve the minutes of the meeting held on 12 October 2021 as a correct record.

RGSC/21/46 Spending Review and budget update

The Committee considered the report of the Deputy Chief Executive and City Treasurer and City Solicitor, that provided an update on the main announcements from the Spending Review 27 October 2021 with a focus on the implications for local government funding, what this meant for the Council's budget position and the proposed budget process.

Key points and themes in the report included:

- The Council was forecasting an estimated shortfall of £4m in 2022/23, £64m in 2023/24 and £85m by 2024/25;
- A summary of all Spending Review Announcements;
- The Corporate Core priorities and budget; and
- The Commercial & Operations priorities and budget.

Some of the key points that arose from the Committee's discussions were:

- That the current Government was committed to cutting public service funding;
- The failure of Government to invest in initiatives to address climate change;
- The failure of Government to adequately address the issue of funding Adult Social Care, noting the significant pressure this placed on the Council's budget;
- The statement within the report that read 'the Council has borne the brunt of local government cuts and if it had seen funding cuts in line with an average Council it

would have £85m a year more in funding than it currently has.’ should be made explicit to the residents of the city;

- Further information on the £50.6m of risk-based reserves was requested;
- How would the reduced airport dividend be accounted for;
- An explanation was sought in relation to the reported lower number of Council Tax exemptions and the reported fewer than anticipated Council Tax Support claimants;
- All opportunities to address empty properties using the Council Tax scheme should be utilised;
- Noting the national investment announcements, how much of this funding would be directed to Manchester;
- How would the City Region Sustainable Transport award benefit Manchester residents;
- Would there be any new additional funding released to Local Authorities to support the activities and pressures realised as a result of the pandemic; and
- What impact did inflation and interest rate increases have on the budget.

The Deputy Leader (Finance) said that it was important to consider the budget in the context of ten years of imposed austerity and continued reductions in public sector spending, in addition to the impact of COVID-19. She stated that the Local Government Finance Settlement was expected mid to late December and the outcome and budget implications would be reported back to the January meeting of this Committee. She concluded by stating that the ongoing piecemeal approach to Local Government Funding was inappropriate and that Manchester would continue to lobby for a fairer, long term arrangement to help support and deliver the strategic ambitions of the Council and improve the outcomes for Manchester residents.

The Deputy City Treasurer responded to questions by stating that all commercial income had been impacted by COVID-19, adding that the Airport dividend was applied retrospectively and this had been used to support a significant amount of work delivered during the pandemic. He described that prudential budgetary assumptions were made, hence the reported £50.6m of risk-based reserves. He further described that the estimated Council Tax surplus of £6.9m was accounted for in part due to the collection rate being better than anticipated. He stated that the reduced number in student exemptions was also due to students not moving into properties during the pandemic and undertaking online tuition. With regard to the levels of Council Tax Support he stated that the budget for this had not been reduced, however the demand on the scheme was not as high as anticipated.

The Deputy City Treasurer advised that Transport for Greater Manchester were working on the delivery of schemes to improve connectivity for Manchester residents, noting the City Region Sustainable Transport award. He commented that these plans included decarbonising public transport and the conversations regarding the redevelopment of Piccadilly station and HS2 were ongoing. In response to the specific question regarding additional COVID-19 funding he advised that no additional funding would be made

available, adding that any COVID-19 budget related legacies would be identified through the budget setting process.

The Deputy City Treasurer stated that budget planning assumptions and modelling had been calculated to accommodate inflationary pressures and borrowing using higher interest rates. He commented that a rise in inflation rates impacted on vulnerable residents which in turn impacted on the demand of Council services.

Decision

The Committee notes the report.

RGSC/21/47 An update on the delivery of savings approved in 2021/22

The Committee considered the report of the Deputy Chief Executive and City Treasurer, that provided an update on the delivery of savings that were identified for the 2021/22 Financial Year.

Key points and themes in the report included:

- The 2021/22 budget approved by Council included approved savings of £40.717m in 2021/22 across 86 initiatives, increasing to £47.704m by 2024/25;
- The current position for each directorate; and
- Conclusions.

Some of the key points that arose from the Committee's discussions were:

- Did the reported reduction in Full Time Equivalent (FTE) posts impact on the delivery of front line services;
- Was the ambitions to promote car journeys into the city centre contrary to the ambitions of the Climate Emergency;
- The need to undertake Equality Impact Assessments for any proposed changes as a result of the budget;
- Information was sought as to the number of families and single people in temporary homeless accommodation, noting the wider cost to public services that arise as a direct result of homelessness and a policy of invest to save should be adopted when agreeing the homelessness budget;
- Noting that the Government had decided not to continue funding the Everyone In homelessness scheme; and
- Why was the planned lease break for a building not actioned in 2021/22.

In reply the Deputy City Treasurer stated that any reduction in FTE posts had not impacted on the delivery of front-line services, adding these posts were 'back office' posts and was in keeping with the approach and model to delivering customer services. He commented that Equality Impact Assessments are always undertaken as part of any service redesign consideration. He stated that the issue of car parking needed to be

considered in the context of wider strategic plans and ambitions for the city, making reference to the Mobility Hub to be delivered in Ancoats.

The Chair requested that information on how Equality Impact Assessments (EIA) were used was included in future budget reports to the Committee. The Deputy Chief Executive and City Treasurer commented that a wide range of data was used when considering all budget options and proposals in addition to EIAs, these included the State of the City Report and local ward data.

In regard to the issue of Homelessness the Executive Member for Housing and Employment stated that he would request that the data on the numbers of families and single people accessing temporary accommodation is circulated following the meeting. The Interim Director of Housing Operations stated that when considering the Homelessness Budget the emphasis was given to targeted investment to prevent incidents of homelessness recognising the comment from the Member regarding the additional demands on other services. The City Solicitor commented that a report on Homelessness would be considered by the Communities and Equalities Scrutiny Committee at their December meeting.

The Deputy City Treasurer said that the issue relating to the lease break arose as a result of a timing issue and the building in question was still being used to accommodate staff returning to the office and the need to maintain social distancing. He advised that the building would be exited at the next break. In response to a question relating to income generation he said that options to maximise this were always considered and reviewed.

Decision

The Committee notes the report.

RGSC/21/47 Housing Revenue Account Business Plan

The Committee considered the report of the Deputy Chief Executive and City Treasurer, that provided an update on the Housing Revenue Account (HRA) business plan following the bringing back in house of Northwards Housing the Arm's Length Management Organisation (ALMO) that used to manage the Council's housing stock. It also provides an update on transition progress including updated governance arrangements and workforce update.

Key points and themes in the report included:

- Providing an introduction and background to the Housing Revenue Account;
- Information in relation to annual rents; and
- Progress of the transition of Northwards into MCC, with a specific focus on governance and workforce.

Some of the key points that arose from the Committee's discussions were:

- Urgent clarification was sought as to the remit and responsibility of the proposed Board to be chaired by the Executive Member of Neighbourhoods;
- Noting the improved communications with ward Members from the Executive Member and officers;
- The need to acknowledge that not all Northwards properties sat in what were traditionally referred to north Manchester wards;
- Requesting that all relevant ward Members had a standing invitation to meetings of the Board and had access to all relevant Board papers;
- It had been a previous recommendation of this Committee that there should be an independent member appointed to the Board;
- Would there be any change in the delivery of service as a result of the Equans contract to provide the repairs and maintenance service to Northwards' residents; and
- Welcoming the previous decision taken by the Council to continue with the Housing Revenue Account and supporting the decision to bring Northwards Housing back in-house.

The Director of Housing Operations noted the comments regarding the Board and stated that he would confer with colleagues to clarify the position and arrangements, including proposed timelines and this would be reported back to the Committee. The Deputy Leader (Finance) acknowledged the comments from the Committee and reassured Members that this would be clarified.

The Director of Housing Operations advised that tenants should expect no change in standards or service as a result of the Equans contract award and due diligence measures were applied to all contracts.

The Deputy Chief Executive and City Treasurer responded to questions from the Chair regarding issues relating to retrofitting and fire safety works, by advising that work was ongoing regarding the capital programme of work and an update report would be provided to the Committee at the appropriate time.

Decision

The Committee request a report be brought back to its meeting in December 2021 that provides greater clarity on the proposed remit and responsibility of the Board.

RGSC/21/48 Overview Report

The Committee considered the report by the Governance and Scrutiny Support Unit which provided details of key decisions that fall within the Committee's remit and an update on actions resulting from the Committee's recommendations. The report also includes the Committee's work programme, which the Committee was asked to amend as appropriate and agree.

The Chair requested that the entries provided at section 2 of the Overview Report be reviewed to ensure that all relevant Key Decisions were included.

Following suggestions from Members the Chair stated that she would speak with officers to progress including items on Human Resource and Organizational Development; Section 106, Communications and the Security Service Contract into the Committee's Work Programme. She further noted the comments during consideration of the previous agenda item regarding clarification being provided in relation to the governance arrangements and the proposed Board to be chaired by the Executive Member of Neighbourhoods.

Decision

To note the overview report and agree the Committee's Work Programme, noting the comments above.

**Manchester City Council
Report for Information**

Report to: Resources and Governance Scrutiny Committee – 7 December 2021

Subject: Setting of the council tax base and business rates shares for budget setting purposes

Report of: The Deputy Chief Executive and City Treasurer

Summary

To advise on the methodology of calculating the City Council's council tax base and business rates income for budget setting purposes for 2022/23, along with the timing of related payments and the decision on business rates pool membership. The Chair of the Committee will be requested to exempt various key decisions from call in.

Recommendations

Members are asked to:

1. Note that the Deputy Chief Executive and City Treasurer, in consultation with the Deputy Leader of the Council (Finance) and Leader of the Council (Elect), has delegated powers to:
 - Set the council tax base for tax setting purposes in accordance with the Local Authorities (Calculation of Council Tax Base) (England) Regulations 2013;
 - Calculate the business rates income for budget setting purposes in accordance with the Non-Domestic Rating (Rates Retention) Regulations;
 - Agree the estimated council tax surplus or deficit for 2021/22;
 - Agree the estimated business rates surplus or deficit for 2021/22;
 - Determine whether the Council should be part of a business rate pooling arrangements with other Greater Manchester local authorities in 2022/23;
 - Set the dates of precept payments to the Greater Manchester Combined Authority.

 2. Note that the Chair of the Resources and Governance Scrutiny Committee will be requested to exempt various key decisions from the call in procedure.
-

Wards Affected: All

Contact Officers:

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Position: Deputy Chief Executive and City Treasurer
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Background documents (available for public inspection):

The following documents disclose important facts on which the report is based and have been relied upon in preparing the report. Copies of the background documents are available up to 4 years after the date of the meeting. If you would like a copy, please contact one of the contact officers above.

- The Local Authorities (Calculation of Council Tax Base) (England) Regulations 2012.
- The Non-Domestic Rating (Rates Retention) Regulations 2013.
- The Non-Domestic Rating (Rates Retention) (Amendment) Regulations 2014.
- The Non-Domestic Rating (Rates Retention) (Amendment) Regulations 2016.
- The Non-Domestic Rating (Rates Retention) and (Levy and Safety Net) (Amendment) Regulations 2017.
- The Non-Domestic Rating (Rates Retention) and (Levy and Safety Net) (Amendment) Regulations 2018.
- The Non-Domestic Rating (Rates Retention) and (Levy and Safety Net) (Amendment) and (Levy Account: Basis of Distribution) Regulations 2019.
- The Non-Domestic Rating (Rates Retention, Levy and Safety Net and Levy Account: Basis of Distribution) (Amendment) Regulations 2020.

1.0 Introduction

- 1.1 The Council is required to notify the precepting authorities regarding the council tax and business rates decisions as part of the budget process. These are by prescribed statutory dates.

The decisions are as follows:

- agree the annual estimated council tax surplus or deficit by 15 January 2022;
 - set the annual council tax base by the 31 January 2022;
 - agree the annual estimated business rates surplus or deficit by 31 January; and
 - set the annual Business rates base by the 31 January 2022.
- 1.2 The actual level of the council tax is subject to further approval and will be set out in the Council Tax Resolution report to March Council.
- 1.3 All the decisions and estimates will need to take account of the known impact of the COVID-19 pandemic and assumptions of the future financial implications.
- 1.4 In December 2020, along with the Provisional Settlement, the Government announced billing authorities declaring deficits on their 2020/21 Collection Fund, as forecast in January 2021, were mandated to spread this deficit over three financial years (2020/21, 2021/22 and 2022/23). This applied to both council tax and business rates and removed any deficit due to additional retail, hospitality and leisure relief which was funded by section 31 grant.
- 1.5 The spreading of deficits does not impact on the underlying council tax and business rates base position.

2.0 Setting of Council Tax Base

- 2.1 Section 31B of the Local Government Finance Act 1992, the Local Authorities (Calculation of Council Tax Base) (England) Regulations 2012, and amendments introduced by the Local Government Finance Act 2012, require the Council to calculate its tax base for tax setting purposes. This calculation has to be based on data available at 30 November 2021 and the decision must be made between 1 December 2021 and 15 January 2022. The City Council is required to notify the precepting authorities of its calculation for 2022/23 by 31 January 2022.
- 2.2 If the calculation has not been agreed by 15 January 2022 the regulations provide that the responsibility for calculating the council's tax base transfers to the precepting authority. They must calculate the tax base on behalf of the City Council, and themselves, based on the information available. This information will include any recommendations of the Deputy Chief Executive and City Treasurer; it will also include any amount calculated by the Secretary of State for the purposes of distribution of government funding.

3.0 Basis of Calculation of Tax Base

- 3.1 The calculation of the amount of the council tax base is, in essence, the number of dwellings in an area belonging to each valuation band. The council tax calculation is referred to as a 'Band D equivalent'. Once the Band D has been calculated and approved the individual bands are calculated in the ratios proportional to Band D.
- 3.2 The adjusted numbers of properties in each of the eight valuation bands A to H are expressed as numbers of Band D equivalents on the following apportionment:

Band	Proportion of Band D
Band A	6/9
Band B	7/9
Band C	8/9
Band D	9/9
Band E	11/9
Band F	13/9
Band G	15/9
Band H	18/9

- 3.3 The total number of properties is then adjusted to take account of discounts and exemptions for disabled occupants, single occupiers, students, empty homes premiums, exempt dwellings, as well as reductions in accordance with the council tax support scheme. This is further adjusted for non collection of council tax.
- 3.4 The statutory timescale for undertaking the tax base calculation means that the tax base calculation for 2022/23 is based on information that will be out of date by the time that the bills are issued in March 2022. Whilst this would not be an issue for most authorities, the fluctuating numbers of students and the transient population in Manchester make it difficult to predict how many properties will be exempt, empty or occupied by a single person on 1 April 2022 and the forthcoming financial year. There will be more accurate student data available by the declaration deadline, as student discounts and exemptions tend to increase towards the end of the first academic term in December. The calculation is also adjusted for the Council Tax Support Scheme, therefore figures on which the tax base will be calculated represent a 'best estimate' at a point in time.
- 3.5 Prior to the introduction of the Council Tax Support Scheme on 1 April 2013 council tax benefit was classed as income within the Collection Fund and had no effect on the council tax base calculation. The council tax base calculation now includes an estimate of the amount of council tax reductions granted, and this estimate is based on the forecast number of claimants.
- 3.6 The Council Tax Support Scheme, set the maximum level of council tax support for working age households at 82.5% of council tax due. This

excludes the additional £150 granted as part of the council tax hardship and discretionary support with council tax fund in 2021/22, which is funded from the additional COVID support funding as granted by government.

3.7 The tax base calculation will incorporate assumptions about the potential changes in the following, between 1 December 2021 and 31 March 2023:

- New properties;
- Properties that are demolished;
- Exempt properties (including all student households);
- Disabled relief;
- Single person discounts;
- Empty properties; and
- Council tax support scheme claimants.

3.8 The council tax base for 2021/22 was estimated at 119,649.3 Band D equivalents. The council tax base for 2022/23 will be validated when it is recalculated to reflect the most up to date position and support the key decision required. The Deputy Chief Executive and City Treasurer, in consultation with the Deputy Leader of the Council (Finance) and Leader of the Council (Elect), has delegated power to agree the tax base for council tax setting purposes.

4.0 Basis of Calculation of Business Rates Base

4.1 Since 2017/18 Manchester has been part of the Greater Manchester business rates retention pilot which means that 99% of yield will be retained by the Council and 1% paid to the Greater Manchester Combined Authority, for the Greater Manchester Fire and Rescue Service.

4.2 The retained business rates income is subject to a safety net and Greater Manchester authorities, under the 100% retention agreement, are protected at 97.0% of their baseline funding level compared to retained business rate income, which is adjusted to include section 31 grant and tariff or top up payments. This change in funding has brought a higher level of uncertainty in Council resources and has implications for how the budget is set.

4.3 The starting point for the calculation is the estimate of gross business rates payable by business ratepayers in 2022/23. This includes a forecast for growth, for businesses added to or deleted from the rating list in the forthcoming the year. This is adjusted by the forecast cost of mandatory reliefs including small business rate relief, charity and community and amateur sports club relief, and partly occupied and empty property relief. It is further adjusted by discretionary reliefs including the cost of relief to charities, non-profit making bodies and reliefs funded by a section 31 grant. This gross rate yield net of reliefs is then reduced by an allowance for the costs of collection, an estimate of non collection, and the effect of appeals against rateable values up to 31 March 2023.

- 4.4 The effect of appeals on the rating list will be based on data and information provided by the Valuation Office Agency (VOA), the government agency responsible for administering appeals, and from local systems. This will include outstanding appeals lodged with the VOA, an estimate of future appeals expected to be received in 2022/23, the knock-on effects of known appeals and percentage rates based on the effects of the settlements of historic appeals. This is proving to be very volatile; following the introduction of the reformed appeal process 'Check, Challenge and Appeal' from 2017 as a rateable value can be adjusted following a check from a ratepayer, rather than progressing to the Check or Appeal stage. There is limited information available from the VOA for the new process; therefore, authorities are reliant on historical information and trends.
- 4.5 The Council currently continues to facilitate four Enterprise Zones where growth above the prescribed baseline is retained locally. Enterprise Zones are supported as they offer business rate relief, simplified planning and capital allowances (tax relief) to encourage new businesses to locate within the specific area. Changes in the rating list for properties in the enterprise zones are considered and reported separately.
- 4.6 The Non-Domestic Rating (Rates Retention) Regulations require that the Council estimates the shares of business rate income for 2022/23 and notifies Central Government and the Greater Manchester Combined Authority of these amounts by 31 January 2022.
- 4.7 Given the requirement to notify Central Government and the Greater Manchester Combined Authority by 31 January 2022 there will be a request to the Committee Chair to exempt the decision from call in. The Deputy Chief Executive and City Treasurer, in consultation with the Deputy Leader of the Council (Finance) and Leader of the Council (Elect), has delegated power to agree the estimated business rates income for budget setting purposes.

5.0 Council Tax Surplus / Deficit

- 5.1 Billing authorities are required under section 32 of The Local Government Finance Act 1992 to estimate the council tax surplus or deficit on their Collection Fund for the year. Any such estimated surplus or deficit is shared between the billing authority and its major precepting authorities.
- 5.2 The City Council has to notify the precepting authorities (Police and Fire elements of the Greater Manchester Combined Authority), of its estimated Collection Fund surplus or deficit by 15 January 2022.
- 5.3 Due to the requirement to use the most up to date information, (as at the end of December 2021) and to notify precepting authorities this by 15 January 2022 there will be a request to the Committee Chair to exempt the decision from call in. The Deputy Chief Executive and City Treasurer, in consultation with the Deputy Leader of the Council (Finance) and Leader of the Council (Elect), has delegated power to agree the estimated council tax surplus or deficit.

- 5.4 In 2020/21, as part of its response to the pandemic, the Council has provided additional support to council tax support claimants. £150 has been granted from the council tax hardship and discretionary support with council tax fund. This will be funded by additional COVID funding as granted by Government and is forecast to award £6.763m in 2021/22. The grant funding used to reduce council tax liabilities will be transferred to the Collection Fund to match the reduced income in 2021/22.

6.0 Business Rates Surplus / Deficit

- 6.1 Billing authorities are required under section 32 of The Local Government Finance Act 1992 to estimate any business rates surplus or deficit on their Collection Fund for the year. Any such estimated surplus or deficit is shared between the billing authority and the Greater Manchester Combined Authority, (for the Greater Manchester Fire and Rescue Service).
- 6.2 The City Council is to inform Central Government (NNDR1 return) and the Greater Manchester Combined Authority by 31 January 2022 of its forecast business rates Collection Fund surplus or deficit.
- 6.3 Due to the requirement to use the most up to date information, including the latest estimated collection rates, (to the end of December 2021) and to notify Central Government and the Greater Manchester Combined Authority by 31 January 2022 there will be a request to the Committee Chair to exempt the decision from call in. The Deputy Chief Executive and City Treasurer, in consultation with the Deputy Leader of the Council (Finance) and Leader of the Council (Elect), has delegated power to agree the estimated business rates surplus or deficit.

7.0 Pooling of Business Rates

- 7.1 The Greater Manchester and Cheshire business rates pool, which included the ten Greater Manchester authorities, Cheshire East and Cheshire West and Chester, was dissolved in 2020/21 due to the uncertainty and risk of collection linked to the pandemic.
- 7.2 On 8 October 2021 an in principle application was submitted to Government for the ten Greater Manchester authorities to form a Pool in 2022/23. Each authority will need approval, through its respective governance arrangements, and a final decision on whether to participate in the Pool in 2022/23 is required within 28 days of the Provisional Local Government Finance Settlement, which is expected in December. The date for the Finance Settlement has not been confirmed.
- 7.3 The purpose of pooling business rates across the individual authorities is not intended to alter individual authorities' income levels but to retain any levy that would have otherwise been paid by certain authorities to Central Government. The levy is applied to the growth above the Baseline Funding Level for tariff authorities, namely Trafford Borough Council in Greater Manchester. The levy would then be retained locally by the levy authority and the Pool.

- 7.4 If any of the ten authorities, which have expressed an interest so far, decide to withdraw from the Pool then the proposed pool will dissolve for 2022/23. The remaining authorities would not have the opportunity to create a new Pool.
- 7.5 The decision on whether Manchester City Council should continue to be part of the pooling arrangement is delegated to the Deputy Chief Executive and City Treasurer in consultation with the Deputy Leader of the Council (Finance) and Leader of the Council (Elect).

8.0 Timing of Payments

- 8.1 Payment dates for the share of council tax payable to the Greater Manchester Combined Authority must be agreed and notified before 31 January 2022. The payment dates are proposed as the 20th of each month for 2022/23, the same dates as for 2021/22.
- 8.2 The Non-Domestic Rating (Rates Retention) Regulations state that the Council should make payments of business rates shares in accordance with the schedule of instalments. There is an option to agree different dates with the Greater Manchester Combined Authority if required. The payment dates are proposed as the 20th of each month for 2022/23, the same dates as for 2021/22.
- 8.3 If the business rates pool is enacted in 2022/23, Manchester will be responsible for administering the payments and receipts of top up and tariffs to members of the Greater Manchester Business Rates Pool. Government will pass top up payments to Manchester in line with the dates in the schedule of instalments and Manchester will distribute these to the top up authorities on the same dates. Manchester will also receive tariff payments from the tariff authorities on the same date, thus avoiding investment implications.

9.0 Recommendation

- 9.1 The recommendations appear at the front of this report.

**Manchester City Council
Report for Information**

Report to: Resources and Governance Scrutiny Committee – 7 December 2021

Subject: Council Housing Stock – Governance Arrangements

Report of: Strategic Director (Neighbourhoods) and City Solicitor

Summary

This report provides a further briefing to the Committee on the proposed governance arrangements in respect of Council housing stock. The proposal is intended to have proper oversight of housing management and maintenance services. Empower tenants and meet the requirements of the White Paper "A charter for social housing tenants".

Recommendations

The Committee is asked to note and comment on the report.

Wards Affected: Ancoats & Beswick, Charlestown, Cheetham, Crumpsall, Harpurhey, Higher Blackley, Moston, Ardwick, Clayton & Openshaw, Miles Platting & Newton Heath and Piccadilly

Environmental Impact Assessment - the impact of the issues addressed in this report on achieving the zero-carbon target for the city

The retrofitting of existing homes to meet zero carbon objectives is at the heart of the revision of the HRA.

Manchester Strategy outcomes	Summary of how this report aligns to the OMS
A thriving and sustainable city: supporting a diverse and distinctive economy that creates jobs and opportunities	As the largest single landlord in the City the Housing service is a major source of contracts and supplies that ideally are sourced locally
A highly skilled city: world class and home grown talent sustaining the city's economic success	Access to appropriate affordable housing and services will support residents to achieve and contribute to the city's ambitions.
A progressive and equitable city: making a positive contribution by unlocking the potential of our communities	The council's housing service is one of the largest single community influencer in. By including tenants directly in the management of their homes they will be empowered and will be able to have a wider neighbourhood impact.
A liveable and low carbon city: a destination of choice to live, visit, work	Central to the transfer of the management of the housing service is the investment needed to retrofit existing homes in order to achieve a Zero carbon housing stock.
A connected city: world class infrastructure and connectivity to drive growth	The housing service is a major contributor to the North Manchester infrastructure and regeneration.

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Background documents (available for public inspection): None

1.0 Introduction

- 1.1 On 9 November 2021 a report was brought to the Committee concerning the Housing Revenue Account Business Plan following the bringing back in house of Northwards Housing, the arm's length management organisation that had previously managed the Council's housing stock. That report included a section on the governance arrangements that are proposed, in particular the establishment of a Board responsible for overseeing the delivery of housing services to the Council's housing stock.
- 1.2 The Committee sought additional information on the governance arrangements and asked that officers report back at the next meeting to provide this. In particular, clarification was requested in relation to the following:
- The scope of the Board's remit in relation to housing stock in different areas of the City – would it be limited solely to Northwards stock or potentially be broadened.
 - The scope of the Board's remit in terms of subject matter covered, including in relation to fire safety matters.
 - The composition of the Board.
 - Engagement with Members.
 - The timeline for recruitment to the Board.

2.0 Background – the Board

- 2.1 As set out in the 9 November report, the Board is to be an advisory committee of the Council. The Board would have no decision-making powers of its own, but would be able to make recommendations to the Council or the Council's Executive on matters relating to the discharge of their housing functions, insofar as those functions relate to the Council's housing stock. It is proposed that the Board will be known as the "Northwards Housing Services Advisory Committee" (although for the purposes of this report it shall continue to be referred to as "the Board"). The Board's draft terms of reference, which have been endorsed by the Northwards Shadow Board, are appended to this report as Appendix 1. The final terms of reference will be agreed by the Council when it formally establishes the Board.

3.0 Scope of Board's Remit – Housing Stock and Subject Matters Within Scope

- 3.1 As noted in the Board's terms of reference, it would be responsible for overseeing the delivery of housing services to the Council's housing stock primarily in, but not limited to, North Manchester.

The Council continues to own and manage approximately 15,500 properties within the HRA under various arrangements. These include three PFI schemes (c.2,600) and Northwards Housing Operations (c.12,700) or other Registered Providers (RP's) (c200).

The proposed governance arrangements set out focus on Northwards properties and exclude the three PFI schemes, This City and RP properties. The PFI schemes have their own governance arrangements and once This City is formally established it too will have its own governance framework.

While recognising that the bulk of Council-owned housing stock is within the North Manchester area, the terms of reference are designed to recognise that some stock does sit outside that area, for example 55 properties in Piccadilly and to be flexible so as to accommodate future changes in stock levels.

However, in practice it is envisaged that if any such expansion were to be significant in scale and/or location, there would be review of the Board's terms of reference, including in relation to elected member representation, with revised terms of reference being taken to the Council for approval.

3.2 The draft terms of reference give a general description of the Board's role as overseeing the delivery of the housing services to the Council's housing stock, including the monitoring of the performance of all housing functions and the engagement of residents in the effective delivery of services, and the making of recommendations to the Council or the Council's Executive on matters relating to the discharge of the Council's or the Executive's housing functions, insofar as those functions relate to the Council's housing stock. The terms of reference go on to particularise the responsibilities of the Board in more detail, as follows:

- Monitor performance and delivery of the consumer standard (Residents' Charter) including the new satisfaction measures.
- Promote equalities and the diverse interest of residents and leaseholders.
- Monitor the impacts of investment in ensuring the Council maintains decent homes, fire and building safety and customer satisfaction.
- Provide reports to the Council's Executive and to relevant Scrutiny Committees.
- Review draft reports on significant decisions to be taken by the Council in relation to the housing function.
- Be consulted on and advise on key changes to strategy, key policies, significant service changes and development proposals.
- Aim for the composition of the Committee and Resident Groups to be reflective of the diverse communities within North Manchester (and the city).
- Have sight of any scrutiny reports that are produced from any service audits or reviews that are carried out.

- Provide oversight of the savings to the HRA projected by virtue of the transfer of the service back to the council.
- Receive and consider complaints data to inform service delivery.
- Have oversight of the risk register for the housing service.
- Review the connectivity of the core housing provision with neighbourhoods and other community delivery impacts. Particular reference to environmental investment and community safety.
- Monitor the debt management and financial inclusion services to ensure that tenancies are sustained whilst income is managed.
- Act in accordance with the Council's powers and responsibilities and its Constitution.

3.3 Given the above, the Board might potentially consider a wide range of matters relating to the Council's housing stock. However, as an advisory committee the Board will have no decision-making powers. Any substantive decisions relating to housing matters considered by the Board will be taken in line with the council's constitution.

4.0 Composition of the Board

4.1 As per the draft terms of reference the composition of the Board is proposed to be as follows:

- Six elected councillors - The Committee will be chaired by the Executive Member with portfolio responsibility for Housing Management and the remaining five elected councillors will ordinarily represent North Manchester Wards (i.e. Charlestown, Crumpsall, Harpurhey, Higher Blackley, Moston, Cheetham and Miles Platting and Newton Heath).
- Five co-opted residents from the Council's housing stock - Residents will be appointed to the Committee by the Council. Elections may need to be used to decide which nominees are put forward to the Council for consideration. Resident appointees will serve a maximum two-year term.
- Up to three co-opted non-resident members - Co-optees can be appointed to the Committee by the Council, following recommendations from the Board. Co-optees will provide independent specialist support and advice when required.

4.2 It is to be noted that the terms of reference state that in addition to the Executive Member with portfolio responsibility for Housing Management there will be five other elected councillors who will "ordinarily" represent North Manchester Wards. It was necessary to provide for the possibility that, in limited circumstances, not all five members would represent North Manchester

Wards. For example, if an opposition group was to form on the Council, political balance rules would entitle it to representation on the Board (regardless of whether it had any North Manchester councillors). While it would be possible to establish the Board as an “area” advisory committee covering just the North Manchester wards, which would be exempt from political balance requirements, this would require the Board membership to be extended to all councillors for the wards concerned and would also result in the Executive Member with portfolio responsibility for Housing Management only being able to sit on the Board if the member concerned was a North Manchester Councillor. For this reason, along with the fact that not all Council housing stock may be in North Manchester, the area advisory committee model was not considered to be appropriate.

- 4.3 In the event that there was a significant expansion to the Council’s housing stock into areas outside of North Manchester there may be a desire to extend Board membership to include councillor representation from those areas. However, as noted at paragraph 3.1 above, in such circumstances a review of the Board’s terms of reference would be expected, with revised terms of reference being taken to Council for approval.

5.0 Member Engagement

- 5.1 The importance of member engagement with the housing stock governance arrangements is recognised. The Board may wish to consider extending a standing invitation to meetings of the Board to all relevant ward members (regardless of whether they are members of the Board or not), including access to all relevant Board papers.

6.0 The timeline for recruitment to the Board.

- 6.1 A Timetable for Recruitment to the Northwards Housing Services Advisory Committee is appended to this report as Appendix 2.

7.0 Recommendations

- 7.1 The recommendations are set out at the beginning of the report.



DRAFT

Northwards Housing Service Advisory Committee

Terms of Reference – October 2021

Purpose:

The Committee is responsible for overseeing the delivery of the housing services to the Council's housing stock; primarily in, but not limited to, North Manchester. This includes the monitoring of the performance of all housing functions and the engagement of residents in the effective delivery of services.

As an advisory committee (subject to political balance rules) it has no decision-making powers of its own but may make recommendations to the Council or the Council's Executive on matters relating to the discharge of their housing functions, insofar as those functions relate to the Council's housing stock.

Membership

The Committee will be composed of:

- **six** elected councillors - The Committee will be chaired by the Executive Member with portfolio responsibility for Housing Management and the remaining five elected councillors will ordinarily represent North Manchester Wards (i.e. Charlestown, Crumpsall, Harpurhey, Higher Blackley, Moston, Cheetham and Miles Platting and Newton Heath).
- **five** co-opted residents from the Council's housing stock - Residents will be appointed to the Committee by the Council. Elections may need to be used to decide which nominees are put forward to the Council for consideration. Resident appointees will serve a maximum two-year term.
- up to **three** co-opted non-resident members - Co-optees can be appointed to the Committee by the Council, following recommendations from the Board, Co-optees will provide independent specialist support and advice when required.

As this is an advisory committee all members of the committee may vote, including co-opted members.

Arrangements

Meetings will be held on a regular agreed basis throughout the year, at least 6 times annually. Dates of meetings will be scheduled to be included in the Council's annual timetable of meetings. All meetings will be in person and, where possible, will be held at suitable venues in the North Manchester area.

The meetings will be serviced by the Council's Commercial Governance Team, working closely with the Governance and Scrutiny Support Unit.

Meeting Quorum is 5 and must include a mix of both elected members and resident representatives to ensure balance.

Training will be arranged for Members so that they can contribute fully to the governance and oversight of services and provide appropriate challenge where necessary.

Conduct

The Committee will be subject to the Council Procedure Rules and the Access to Information Procedure Rules in line with any other Council committee.

All Committee Members must sign and adhere to the Member Code of Conduct as operated by Manchester City Council.

General

These Terms of Reference will be reviewed on an annual basis at the start of the municipal year and if any changes are required, they will be taken back to Council for approval.

Committee Responsibilities

- Monitor performance and delivery of the consumer standard (Residents' Charter) including the new satisfaction measures.
- Promote equalities and the diverse interest of residents and leaseholders.
- Monitor the impacts of investment in ensuring the Council maintains decent homes, fire and building safety and customer satisfaction.
- Provide reports to the Council's Executive and to relevant Scrutiny Committees.
- Review draft reports on significant decisions to be taken by the Council in relation to the housing function.
- Be consulted on and advise on key changes to strategy, key policies, significant service changes and development proposals.
- Aim for the composition of the Committee and Resident Groups to be reflective of the diverse communities within North Manchester (and the city).
- Have sight of any scrutiny reports that are produced from any service audits or reviews that are carried out.
- Provide oversight of the savings to the HRA projected by virtue of the transfer of the service back to the council.
- Receive and consider complaints data to inform service delivery.
- Have oversight of the risk register for the housing service.
- Review the connectivity of the core housing provision with neighbourhoods and other community delivery impacts. Particular reference to environmental investment and community safety.
- Monitor the debt management and financial inclusion services to ensure that tenancies are sustained whilst income is managed.
- Act in accordance with the Council's powers and responsibilities and its Constitution.

**Timetable for Recruitment of Tenant Representatives to the
Northwards Housing Services Advisory Committee**

Timeframe	Action
November & December 2021	Work on creating advert, information film, online expression of interest/application form, mailout for recruitment, and any other potential advertising avenues
November & December 2021	Promotion of the committee at any events that maybe taking place and speak to relevant staff to see if they know of any potential nominees that could be approached
13 th December 2021	Meeting of the current Shadow Committee
early January 2022	Launch recruitment campaign - General advert on website/social media - Direct contact (mailout) to all those that have already expressed an interest in being involved
End of January 2022	Deadline for application/expressions of interest and potential information session or interviews if required
February 2022	A further meeting of the Shadow Committee (possibly with the new tenant representatives attending/observing)
March 2022	Take report to full Council meeting (30 th March) for approval of the establishment of the advisory committee (out of shadow form), ToRs and approval of the members of the committee
March 2022	Liaise with Democratic Services to ensure the dates of future meetings are arranged in conjunction with all other Council Committee meetings.
April 2022	Meeting of the newly formed Northwards Housing Services Advisory Committee.

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**Manchester City Council
Report for Information**

Report to: Resources and Governance Scrutiny Committee – 7 December 2021

Subject: Manchester’s Park Development Programme 2021 - 2025

Report of: Strategic Director (Neighbourhoods)

Summary

This report provides an overview of the financial (revenue and capital) position for parks, with reference to the impact of the pandemic and an update on the programme of investment to deliver revenue savings beyond 2021.

Recommendations

The Scrutiny Committee is recommended to consider and make comments on the content of the report.

Wards Affected: All

Environmental Impact Assessment - the impact of the issues addressed in this report on achieving the zero-carbon target for the city

Parks by their nature contribute to the mitigation of carbon across the City and this is a key strand of the Parks Strategy. The proposals for investment in parks are being assessed against the contribution each project will make to reducing CO2.
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Manchester Strategy outcomes	Summary of how this report aligns to the OMS
A thriving and sustainable city: supporting a diverse and distinctive economy that creates jobs and opportunities	Parks are partnering in new and fruitful ways with organisations and communities to increase opportunities for personal development through volunteering, work experience, employment and training.
A highly skilled city: world class and home grown talent sustaining the city’s economic success	Parks offer a unique opportunity to engage in formal educational activity in the natural environment. Opportunities to build life skills such as communication and teamwork are offered through a wide range of volunteering activities.
A progressive and equitable city: making a positive contribution by unlocking the potential of our communities	Parks are at the heart of our communities, offering opportunities for community cohesion through volunteering, events and activities in a setting that is open and accessible to all.

A liveable and low carbon city: a destination of choice to live, visit, work	Parks are an essential part of our neighbourhoods and enhance positive outcomes for residents and businesses. The delivery of a vibrant programme of events and activities is increasing the number of visitors from outside of the City. Whilst parks naturally contribute to the low carbon city agenda, new ways of using and activating the estate in a way that can actively contribute to lowering or offsetting carbon emissions are being explored.
A connected city: world class infrastructure and connectivity to drive growth	Parks connect our City in many different ways, physically they are expanding to offer enhanced green corridors for people and wildlife and socially by sustaining opportunities for shared experiences and common interests.

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Background documents (available for public inspection):

The following documents disclose important facts on which the report is based and have been relied upon in preparing the report. Copies of the background documents are available up to 4 years after the date of the meeting. If you would like a copy, please contact one of the contact officers above.

- Take a Brief Walk Through Manchester's Park Strategy 2017 – 2026
- Manchester's Park Strategy
 - Executive Summary
 - Research and Findings

- Ten Year Action Plan
- Report to Community and Equalities Scrutiny Committee – 14 January 2021, Manchester's Park Development Programme 2021 – 2025

1.0 Introduction

- 1.1 This report provides an overview of the current financial (revenue and capital) position and an update on the programme of investment into Parks in the context of delivering the park strategy and the drive to reach a sustainable funding model for the service. The report also updates the committee on the programme of investment for parks, commonly referred to as the Parks Development Programme (PDP) and the contribution this investment will make to raising new income or reducing expenditure and therefore responding to the Council's overall budget challenge.

2.0 Background

- 2.1 In December 2017 a ten-year strategy for Manchester's Parks was launched to guide their investment, upkeep and activation. The strategy set out the vision, key themes and actions that were needed to ensure parks and green spaces continued to serve the needs of communities across the city, providing popular and attractive open spaces for play, sport and informal recreation. There was a focus on 4 key themes:
1. **Parks at the Heart of Neighbourhoods** looks at the physical role of parks in neighbourhoods across the city, as well as their size, accessibility and character.
 2. **Vibrant Parks, Vibrant Communities** considers the use and activities that take place in parks to ensure they are a focus of community life, providing opportunities for exercise and sport, and a wide variety of events that can generate additional income for the benefit of parks.
 3. **A Manchester Quality Standard** sets out a good-quality standard for managing and maintaining parks.
 4. **Productive Parks in Partnership** describes ways to deliver park services in a more collaborative and fruitful manner with communities and local organisations, not just the Council.
- 2.2 Prior to the last service redesign in 2015/16, parks were generating £440k of income per annum and this was being reinvested back into the service to enhance the offer. In parallel with this, approximately £1.5m of Clean City funding was directed into a variety of projects as a one-off investment to stabilise the service and move towards a more sustainable future. Five years on, this investment combined with enhanced contracting and partnering arrangements has resulted in the service growing income year on year, whilst making progress towards achieving a consistently good quality offer across the City.
- 2.3 Following the development of the Parks Strategy in 2017, a Parks Development Programme (PDP) investment bid was submitted to the Capital Strategy board, the proposal for investment into the PDP was approved, in principle, with a view to progress to a priority status based on the development of viable business cases for investment. The investment was initially proposed in three workstreams (Heaton Park, Wythenshawe Park and Citywide) in order to support the objective of reducing future revenue pressures and insulating

the service from the impact of future potential savings requirements. The PDP set a range of commercial investment opportunities to close the gap on ongoing income and expenditure in the revenue budget. The proposal set out a Manchester City Council (MCC) capital contribution of £12.5m with the aspiration to partner and match funds through external bodies (e.g. National Lottery Heritage Fund, Sport England).

- 2.4 Following the declaration of the Covid-19 Pandemic, it was agreed that the proposed PDP would be reviewed alongside all capital investment planned over the next 5 years. During 2020, consultation was completed with members and stakeholders and further work was undertaken on commercial master planning. This work concluded that better value for the overall Parks Strategy would be realised by establishing a wider remit for investment. It was agreed that this would be undertaken as a collaborative approach with members and stakeholders, supporting community investment, with the principle of developing proposals that deliver a clear return on investment from an ongoing revenue perspective, rather than ring fenced to specific parks. The revised approach was agreed and the four new workstreams that were adopted are set out in section 3 of this report.
- 2.5 As part of the 2021/22 budget process Parks approved savings were £427k and in order to protect existing parks expenditure budgets, the approved savings are to be achieved through growing income and the PDP is available to support achieving these targets. The annual targets that were approved by Executive are as follows:

Financial Year	Annual Approved Savings £000's	Cumulative Approved Savings £000's
2021/22	£127k	£127k
2022/23	£100k	£227k
2023/24	£100k	£327k
2024/25	£100k	£427k

3.0 Capital

- 3.1 The investment approach for the PDP is now set out across four workstreams, open to all parks across the City. Workstream 1, the Parks in Partnership Fund is being administered as an open fund with £0.96m made available this year for small scale capital projects in parks. £30k has been allocated to each ward of the City enabling elected members to champion projects that raise standards and help to close the gap between income and expenditure.
- 3.2 Workstreams 2, 3 and 4 of the PDP are more intensely focused on closing the gap between income and expenditure, requiring projects to provide a more substantial return on investment and for partnering arrangements to deliver the strongest outcomes, with match funding and with minimal risks. As at September 2021 it is forecast that there will be slippage of £0.3m in 2021/22 within the PDP budget of £3.14m, this was due in the main to contractor delays because of the pandemic.

3.3 Further detail on the Parks Development Programme can be found in the report to the Community and Equalities Scrutiny Committee on 14 January 2021 titled Manchester's Park Development Programme 2021 – 2025. Follow this link:

<https://democracy.manchester.gov.uk/documents/s22315/Manchesters%20Park%20Development%20Programme%202021%20-%202025.pdf>

3.4 Additional Investment in the capital programme for parks has also been secured from other sources including S106 funding, developer contributions and strategic partners. Whilst these investments do not need to be directly aligned to growing new income or reducing expenditure, projects are still considered with this as a guiding principle.

3.5 **Live Projects** - There are five live projects in the delivery phase, totalling £3.056m, including match funding of £0.5m, these are:

- Parks in Partnership Fund (PDP Workstream 1) - £367k of funding has been approved across 39 projects. A further £245k of funding has been applied for across 35 more projects, applications are currently being assessed for approval and there is potential for this number to fluctuate as the service gathers greater cost certainty. The forecasted spend in year as at the end of period 7 is £0.75m.
- Improvements to prime the activation of Wythenshawe Hall – due to start on site in November and anticipated to be completed by late January 2022. The total project budget is £211k, and this is forecast to spend to budget.
- Refurbishment of play area at Whitworth Park - It is anticipated that the project will be completed before the end of February 2022. The latest forecast spend in year is £60k.
- Accessible changing and toilet provision for the sports hub at Wythenshawe Park - It is anticipated that the project will be completed before the end of March 2022 and the latest forecast spend in year is £485k.
- Subject to funding confirmation from British Cycling, new cycling facilities including a learn to ride area, pump track, woodland trails and a circuit of the park. The whole scheme cost is £1.55m (inclusive of £0.5m match funding from British Cycling). This project is programmed for completion in July 2022. The forecasted spend this year is £0.853m with the balance being spent in 2022/23.

3.6 **Pipeline Projects** – Over the last 12 months several other short-term and medium-term projects have started to emerge and are now being considered and included in the pipeline for delivery. These projects are currently going through detailed feasibility and are summarised below:

3.6.1 **Short-term – To be delivered within 15-18 months:**

- Rationalisation of infrastructure to support travel to parks and circulation to key visitor attractions that generate secondary income.

- Enhanced infrastructure located at play and food and beverage outlets to raise the quality of the visitor experience and increase dwell time.
- Futureproofing the infrastructure at event and activity sites to support a more vibrant programme, including better drainage and the provision of access to utilities and grid power to eradicate the use of generated power.
- Partnership investment with MCR Active to lever funds from sport's national governing bodies to raise the standard of sports facilities at strategic sites to protect and enhance existing provision.

3.6.2 **Medium-term – To be delivered within 2 to 3 years:**

- Rationalisation of building stock to ensure that assets are being used to their maximum potential, this will include investment in buildings to bring them to a standard where they can be managed by the community or repurposed.
- Family attractions that will increase visitor numbers and secondary spend, whilst continuing to support an offer that is free at the point of access.
- Works to support the usage of sports facilities in the City for national competition.

3.7 **Development of the Pipeline** - To ensure that the pipeline projects are viable, contribute to the Council's key strategies, have a strong return on investment and the potential support of delivery partners willing to underwrite risk, the Parks Team are developing a number of background studies that will ensure that climate resilience, travel planning, conservation of historic and ecological features play a leading role in the development of propositions. The following feature in the work programme:

- Heritage Landscape Plan - Land Use Consultants are developing Heritage Landscape plans to inform the history and sensitivity of various parks in partnership with Historic England which will inform options for investment and provide the platform to set all future external funding bids for the built environment and associated landscape. Due for completion November 2021.
- Transport Plans – In partnership with Highways. This will provide active travel plans, external and internal infrastructure requirements and traffic management plans will be completed by March 2022.
- Strategic plan developed for existing building stock – To identify the opportunities for investment and the appetite in the market from potential delivery partners.

4.0 **Revenue**

- 4.1 The parks current approved 2021/22 revenue budget is gross expenditure £3.727m offset by income of £1.622m to give a net budget of £2.105m, this is net of the £127k approved 2021/22 savings and will be subject to further reductions of £100k per annum for the 3 years 2022/23 - 2024/25.
- 4.2 Since 2016 the income budget has increased from £0.927m to £1.622m in 2021/22, this is a 74% increase in income generated by Parks and, the service

is forecast to exceed the current year's budget by around £268k. The growth in income has not only contributed to the Councils overall savings requirements it has quickened the pace of delivering the strategic objectives, by enabling investment in parks to raise the standards at key sites and the growth of the service across the wider estate, this has included approximately £230k investment in the workforce. This supports the delivery of the strategy with a focus on enabling, communication, good standards and sustainability which are building on existing good practise and creating capacity for the service to deliver a good visitor experience and ensure assets are working hard and adding value to the experience.

- 4.3 There is confidence that the service will continue to generate opportunities for improved revenue income, based on the track record and progress made over the last 5 years, this includes:
- Generating income from contracting arrangements, such as park cafes.
 - By continuing to increase visitor numbers.
 - Offering a more vibrant programme of events and activities; and,
 - through the addition of new or improved attractions, such as children's play, that would increase dwell time on site and increase visitors' secondary spend.
- 4.4 To achieve this, it is important that the service is able to keep pace with other visitor destinations and work flexibly with partners.
- 4.5 The investment in the workforce has supported the service to close the gap between income and expenditure. Since 2016 there has been a strong focus for investment on workstreams that delivered to the park strategy and support a more sustainable future for the service. Investment has been focused on parks that have the most opportunity in terms of increasing visitor numbers and more effective programming of the calendar of events and infrastructure.
- 4.6 Understandably, the costs of delivering services during the pandemic have temporarily risen, whilst several income streams were curtailed or ceased. During the financial year 2020/21 trading income was heavily reduced due to restrictions and the Council released £0.5m in additional revenue to balance the Parks budget, ensuring that activity could continue safely. Whilst the service has remained dynamic in its approach to operations due to the ongoing impact of the pandemic, the majority of trading activity has resumed. Income generation is forecasted to grow to £1.89m by year end, exceeding pre pandemic levels by 12.5%, the forecast overachievement has provided additional revenue funding that has helped fund further investment in year. Thus the latest forecast as at the end of September is a balanced budget.
- 4.7 The longer-term financial challenge as a result of the pandemic has required the Council to find different ways of reaching a balanced budget and accelerating some of the actions set out in the Parks Strategy. Despite the challenges, the Council has responded positively building on the strong track record for investment in parks and the progress that has been made in closing the gap between income and expenditure. In 2016/17, the income generated

within the service contributed 15% of the overall cost of service provision, this has now risen to a contribution of 27%, with approximately 78% of the income generated through trading income in Heaton Park.

4.8 The deliverability of the PDP set out in section 3 and the associated savings is subject to several important factors, these include:

- Covid-19 Restrictions remaining stable and the service being able to continue trading. This will impact on existing income streams as well as identifying new opportunities. Experience to date is that there are a higher concentration of events and activities in a smaller window of opportunity and more intensive usage of assets.
- Priorities being agreed following local stakeholder engagement.
- Planning approval being granted, where appropriate.
- Delivery partners willing to underwrite financial risk.
- The stabilisation of costs as the cost of construction materials continue to rise.

4.9 The Parks team have reviewed the main challenges in the delivery of capital projects in parks over recent years and the learning has been considered in mapping out the pipeline for delivery in terms of costs and timescales.

5.0 Conclusion and Next Steps

5.1 Despite the financial challenge ahead, the alignment to the strategic themes laid out within Manchester's Park Strategy will remain. The pace at which progress is made in terms of closing the gap between income and expenditure will be a crucial factor in building back the service as the city emerges from the pandemic. The Parks Development Programme will:

- Unlock the potential to generate additional funds, with an anticipated £427k income growth by 2024/25.
- Progress the delivery of a consistently good quality standard.
- Increase the number of visitors and enable more stakeholders to play an active role.
- Offer opportunities for our residents through the programmes commitment to generating social value.

5.2 Delivery of the programme of investment will continue with the following key steps:

- Continue to gather and explore proposals for investment in workstreams 2, 3 and 4 through the development of park plans and ward coordination.
- Progress live feasibilities for projects in the pipeline to inform business cases and checkpoint submissions.

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**Manchester City Council
Report for Information**

Report to: Resources and Governance Scrutiny Committee – 7 December 2021

Subject: Community Safety Partnership Spend

Report of: Strategic Director (Neighbourhoods)

Summary

The purpose of this report is to provide an overview of the Community Safety Partnership spend. This will include details of the members, strategic priorities, and funding sources. The report will also provide details of how the partnership allocates funding and the approved spending plans for 2021/22, and some of the activity and outcomes of previously funded projects.

Recommendations

To consider the content of the report and make comment.

Wards Affected: All

Environmental Impact Assessment - the impact of the issues addressed in this report on achieving the zero-carbon target for the city
The Manchester Community Safety Partnership does not directly fund work to achieve the zero-carbon target for the city.

Our Manchester Strategy outcomes	Summary of how this report aligns to the OMS
A thriving and sustainable city: supporting a diverse and distinctive economy that creates jobs and opportunities	
A highly skilled city: world class and home grown talent sustaining the city's economic success	
A progressive and equitable city: making a positive contribution by unlocking the potential of our communities	A number of the services provided or commissioned by the CSP and its members are designed to: improve access to education, training, and employment; provide positive opportunities for young people; and improving school attendance.

A liveable and low carbon city: a destination of choice to live, visit, work	The Community Safety Partnership contributes towards this outcome by striving to ensure that neighbourhoods are clean, safe, attractive and cohesive and therefore a destination of choice for people to live, visit and work
A connected city: world class infrastructure and connectivity to drive growth	

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Background documents (available for public inspection):

The following documents disclose important facts on which the report is based and have been relied upon in preparing the report. Copies of the background documents are available up to 4 years after the date of the meeting. If you would like a copy, please contact one of the contact officers above.

Community Safety Strategy 2018-21

1.0 Introduction

- 1.1 Manchester's Community Safety Partnership (CSP) has been invited by the Committee to provide an overview of the partnership's funding and spending priorities.

2.0 Background

- 2.1 The Manchester CSP is a statutory body established in 1999 following the Crime and Disorder Act 1998. This act places a duty on the police and local authorities to work in partnership with key partners and agencies to formulate and implement local crime reduction strategies following crime and disorder audits and consultation.
- 2.2 Manchester's CSP comprises Manchester City Council, Greater Manchester Police (GMP), offender management services, Population Health, Greater Manchester Fire and Rescue Service, Housing Providers, the Greater Manchester Combined Authority, Universities, and Voluntary and Community organisations. These partners work together to tackle crime and antisocial behaviour, protect people with vulnerabilities, and change offending behaviour.
- 2.3 The current [Community Safety Strategy](#) 2018-2021 was developed following public consultation and crime and antisocial behaviour audits and contains the following five priorities:
- To tackle crime and antisocial behaviour.
 - To keep children, young people and adults with vulnerabilities safe.
 - To protect people from serious harm.
 - To reduce the crime impact caused by alcohol and drugs.
 - To change and prevent adult offender behaviour.
- 2.4 Each priority is overseen by theme leads who are responsible for developing the Partnership's response with regards to their priority. This includes commissioning activity and analysis, monitoring activity and performance, identifying sources of funding, and working with other theme leads on cross cutting areas of work.
- 2.5 Underlying themes run throughout these priorities including community cohesion, early intervention, and tackling serious crime. The CSP is currently reviewing and refreshing the strategy and consultation is taking place that includes an online survey, online events, focus groups, and street engagement. The new Community Safety Strategy 2022/25 will be launched in early 2022.

3.0 Overall Community Safety Partnership Funding

- 3.1 The 2021/22 CSP annual grant funding award is £1.13m. The grant funding is provided through GMCA and is made up of four main grants, they are: -
- Community Safety Partnership Grant - £0.695m

- Community Safety; Hate Crime - £15k
- Voluntary and Community Sector - £200k
- Serious Violent Crime - £220k

These grants are one-year funding and activity and spend should take place during the financial year. Funding cannot be used to provide mainstream services within any of the agencies, including police overtime. Further details on each of these grant streams is provided below and the spending plans do require the approval of GMCA prior to any allocation of funding.

Community Safety Partnership Grant

- 3.2 The CSP received £0.695m Community Safety Grant from GMCA for 2021/22 and the CSP Board is responsible for developing the spending plan for this grant, based on plans submitted by strategic theme leads. As part of developing the annual spending plan and in order to ensure maximisation of resources there is an element of “overprogramming” applied each year. This is when the total allocated resources is greater than the approved funding, but makes an allowance for projects slipping in year. The table below sets out total spending plans of £0.825m, against total allocated funding of £0.695m, this is around 18% over programmed. In the event that the annual spend is greater than the annual grant allocation then any shortfall will be funded by CSP reserves. The table below summarises how this grant was allocated by strategic priority:

Community Safety Grant - Strategic Priority	Annual Allocation £000's
Tackling Crime and ASB	110
Keeping children, young people and adults with vulnerabilities safe	113
Protecting people from serious harm	309
Reducing the crime impact caused by alcohol and drugs	88
Changing and preventing adult offender behaviour	120
Cross cutting	85
Total	825

Community Safety Hate Crime

- 3.3 The CSP 2021/22 Hate Crime Grant allocation was £10k, and this was to address hate crime and there was a further allocation of £5k for hate crime branded merchandise and £30k is allocated from the Community Safety Grant.
- 3.4 The CSP published its first Hate Crime Strategy in January 2013 at the beginning of its inaugural Hate Crime Awareness Week (HCAW). Manchester now runs an annual Summer/Autumn programme in addition to the original HCAW.

- 3.5 Small grants are available for voluntary, community, social enterprise, and public sector bodies to fund activity during HCAW and/or the Summer/Autumn programme that raise awareness of hate crime and how to report it and celebrates diversity.
- 3.6 A panel comprising representatives from voluntary and statutory organisations from the Hate Crime Steering Group oversee the small grants process including scrutinising bids and awarding funding.

Voluntary and Community Sector Grant

- 3.7 This is the fourth year that the CSP has received a £200k VCS grant from GMCA. This grant must be allocated to VCSE organisations to enable them to support local priorities and the Police and Crime Plan priorities of:
- Keeping people safe.
 - Reducing harm and offending.
 - Strengthening communities and places.

This year the funding has been allocated as follows:

Street Engagement Hub - £80k

- 3.8 A grant process took place in April 2021 and Riverside were identified as the lead organisation in a partnership that provides a comprehensive offer of support to those accessing the Hub. Riverside provide a triage service at 'front of house', signposting and referring people to services (accommodation, substance use, DWP, etc.) at the Mustard Tree and mobile sessions based in local communities. Riverside are supported by the Big Life Group, St. John Ambulance, and Coffee4Craig. The aims of the Hub are:
- To improve safety for people begging and/or rough sleeping in Manchester.
 - To increase access to services.
 - A reduction in begging, antisocial behaviour, and rough sleeping.
 - A reduction in harm and offending.

Further details of the Hub can be found in Appendix 1.

Keeping Children and Young People Safe - £100k

- 3.9 Local youth providers are commissioned through a grant process administered by Young Manchester, building upon the learning and evidence base from previous investments. They provide targeted street-based detached, 1:1, and group work with young people to support them away from crime and antisocial behaviour and help them access or remain in mainstream provision. This work draws upon the voices and experiences of young people and seeks to develop further relationships between youth providers, early help, and education establishments. This allocation from the Voluntary and Community Sector

Grant is given in conjunction with a further allocation from the Serious Violent Crime Grant.

Small grants for sex work support - £20k

- 3.10 Organisations are invited to submit bids for grants of up to £5,000 to provide support and interventions for people who sex work, focusing on safety. Funding is allocated to organisations who help support the implementation of Manchester's Sex Work Strategy 2020/22 and provide support for people who sex work and/or are sexually exploited.

Serious Violent Crime Grant 2021/22

- 3.11 In response to national increases of serious violence, the Home Office launched the Serious Violence Strategy in 2018. Further guidance in 2019 emphasised that a public health approach had to be adopted to tackle and prevent serious violence. This involves focusing on a defined population and generating long and short-term solutions, with and for communities, based on data and intelligence and evidence of effectiveness to tackle the problem.
- 3.12 As a part of the Government's response several Violence Reduction Units were established across the country including Greater Manchester. The Greater Manchester Violence Reduction Unit (GMVRU) agreed priorities are detailed in the GM Serious Violence Action Plan.
- 3.13 At a local level, Manchester's approach to tackling and preventing serious violence is directed by the Public Health Approach to Serious Violence Group. Since February 2019 it has developed a better understanding of the picture of serious violence in Manchester, identified best practice, and prioritised actions.
- 3.14 GMCA has allocated £220k Serious Violent Crime grant funding to the CSP for 2021/22 (the third year it has allocated this Home Office funding). The Public Health Approach Group is responsible for allocating this grant. The spending plan must be signed by the Chair of the CSP, Director of Population Health, and Director of Children's Services before being submitted to GMCA for scrutiny and approval. The grant for 2021/22 has been allocated as follows:

Keeping Children and Young People Safe - £80k

- 3.15 The Serious Violent Crime grant together with the Voluntary and Community Sector grant fund this initiative with local youth providers commissioned through a grant process administered by Young Manchester as detailed above.

Youth Justice - £50k

- 3.16 Remedi has been commissioned to undertake restorative work with young people in the Pupil Referral Unit (PRU) and to provide trauma informed support around behaviour: reducing behaviour sanctions and assisting with

maintaining attendance. This is done through 1-1 and group work, with Remedi also supporting conflict resolution.

- 3.17 Early intervention and preventative work are being funded with young people at risk of being drawn into violent crime, identified through multi-agency working. This approach has been piloted in South Manchester and will be rolled out in the North based on a model developed in Bury and Tameside with the GMVRU. This project aims to increase the number of young people accessing support and services and prevent them being drawn into crime and exploitation.

Education and Inclusion - £50k

- 3.18 Several initiatives are funded through Education including targeted resources for schools on issues such as exploitation, wellbeing, and knife related interventions. Work is also taking place with young people around inclusion and preventing disproportionality with resources being developed for schools.

Leadership - £40k

- 3.19 A manager role within the Community Safety Team is being funded to lead and coordinate the approach to serious violence across Manchester. They will also be a point of contact for the GMVRU and will share the good practice being developed across Greater Manchester.

4.0 Funded Activity and Outcomes

- 4.1 The short-term nature of funding (one year) means that it can be challenging to guarantee long term funding for interventions and projects and therefore develop evidence bases. In addition, financial regulations and funding procedures mean that new projects are often not able to commence activity until part way through the financial year. However, the CSP has sought to address this by developing spending plans in advance of funding notification. The CSP has also funded some projects for more than a year where possible to develop longer-term evaluation. In addition, while some of the funding is used to test out new approaches, some is used to fund long-term interventions such as those around hate crime, domestic abuse, and serious youth violence.

The information included in Appendix 1 highlights some of the activities and outcomes that have taken place over previous years with CSP funded initiatives.

5.0 Recommendations

- 5.1 That the Committee take note of the report and make comment.

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Appendix 1: Examples of activities funded through Community Safety Partnership

Community Safety Grant

Several organisations receive funding to provide interventions around **domestic violence and abuse**. These interventions include the Voluntary Perpetrator Programme, the Sanctuary Scheme, the Community Language Helpline, and the LGBT Independent Domestic Violence Advisor service. Organisations are also funded to raise awareness and provide support about **Female Genital Mutilation (FGM), Forced Marriage and so-called Honour Based Violence (HBV)** and train community members to be Community Champions, Peer Mentors, and Health Advocates. In 2020-21 the CSP funded the following initiatives:

- The Sanctuary Scheme is delivered by the Safe Partnership who install security measures in the homes of victims of domestic abuse. This includes window locks and fire-resistant letter boxes and allows victims to remain in their own homes if assessed as safe. From 17 March 2020 the Safe Partnership were unable to continue business as usual due to Covid restrictions and were therefore only able to carry out high risk/urgent jobs. During April to September 2020, 22 households were protected that included 23 adults and 49 children.
- Independent Choices was commissioned to provide support, advice and raise awareness around HBV and Forced Marriage. Due to Covid all face to face HBV work with communities was halted. However, an in-depth interview was held on local radio discussing domestic abuse and HBV which was repeated daily for a week. Independent Choices also wrote an article on Covid and its impact on domestic abuse, HBV and Forced Marriage that was published by the City Jamia Mosque. Training was offered to organisations to increase their awareness and knowledge and Independent Choices ran social media campaigns. The grant also extended the Community Helpline language service and in Q1/2 2020/21 68 calls were taken from Manchester residents all of whom were women.
- The CSP contributed towards and continues to contribute to the Greater Manchester LGBT Independent Domestic Violence Advisor project. During 2020-21 Covid presented challenges in delivering face to face support and so the service adapted to providing support virtually. During Q1/2 29 Manchester residents were referred into the service.
- Talk, Listen, Change (TLC) run the Voluntary Perpetrator Programme. The programme is split into two elements: Striving to Change is an eight-week motivation and awareness intervention which is a prerequisite for attending the Bridging to Change programme. A full assessment of the victim and perpetrator is undertaken. In the initial stages of lockdown all face to face delivery including group work sessions moved to weekly one to one phone/zoom check ins. The focus of these sessions was to deal with risk management and behaviour management. Safety plans and additional safeguarding measures were put in place where needed, reassuring families and individuals that the support services would continue throughout lockdown. Behaviour change work was then

added back into weekly check ins, ensuring participants were engaging with course content and programme materials that they were already familiar with as well as connecting them to new materials and behaviour management techniques in response to the concerns raised in their individual sessions. Following feedback by both staff and clients, group work was offered remotely. Additional contracts were made with all those on the behaviour change programmes to ensure they were aware of the additional considerations regarding confidentiality and safeguarding, ensuring their conversations, or that of other members of the group, could not be heard or interrupted by partners/ex partners or children. Anyone accessing group work needed to do so through visual technology to ensure that facilitators, as they would in face to face sessions, could read nonverbal communication and participation as well the main discussions. For those who were unable to join in this way one to one sessions continued over the phone. During this period 49 referrals were made to Striving to Change and 18 referrals to Bridging to Change. In addition, six women were referred to the women's behaviour change programme.

- The FGM Team at NESTAC focused on alleviating Covid related stress and anxiety experienced by women from FGM practicing communities at the start of lockdown in March 2020. While there was limited capacity to deliver face to face activities for the 'Aspire, Inspire' project, the service continued to support clients, adapting services to online delivery. This included online training for Peer Mentors and Health Advocates. Weekly group meetings continued via Zoom, in addition to 12 online group therapy sessions which involved 40 individual women. 15 new women were trained as Peer Mentors/Health Advocates and were monitored and supported by senior advocates as they practiced their new skills. Work on the blog continued throughout Covid and participants made short videos and wrote articles relating to different themes that affect them on top of FGM such as stress and feelings, Black Lives Matters, and Black History Month. Women received individual cross-cultural counselling which became increasingly in need during and post-lockdown.

The CSP has funded initiatives aimed at **changing offending behaviour**, focusing on peer mentoring, accommodation, and trauma informed support to reduce reoffending. Community Led Initiatives (CLI) have been commissioned to provide a peer mentoring service for Probation Service clients. From the start of lockdown in March 2020, CLI adapted their service working remotely via telephone, social media and online meetings. They devised a Covid-19 questionnaire to establish immediate and essential support needs, sent out wellbeing/distraction packs to service users and distributed updates, online information and activities for service users to use and/or to take part in while on lockdown. Following the initial lockdown, CLI started to re-introduced face-face working where possible. CLI has supported people to access services such as benefits, food, health, and accommodation, and apply for 'hardship grants', bank accounts, and education, training and employment courses.

Dignifi Ltd. have been contracted by the Probation Service to provide support to care leavers who are subject to a Licence or Order and Probation supervision. The needs of their clients have been complex, many have diagnosed mental health conditions, while others are undiagnosed, but their behaviour and previous

assessments indicate trauma in their past. Interventions have been tailored to individuals and Dignifi have reported tremendous progress being made towards targets. Dignifi have also been working with Probation Officers to help them understand the trauma model their clients are embarking upon.

We are RADICAL We are EQUAL = RADEQUAL

The RADEQUAL campaign is aimed at uniting Mancunians across the city to tackle prejudice, hate, and hateful extremism through early intervention and prevention, enabling and empowering communities through transparency and two-way dialogue, and taking an Our Manchester approach by listening, co-designing, and collaborating with partners and communities.

In 2020/21 five VCSE organisations were allocated funding to build awareness, skills, and resilience to hate, prejudice and extremism through workshops, education programmes, interactive theatre, and creative sessions. The campaign aimed to increase confidence and skills to hold difficult conversations around extremism and prejudice, increase knowledge, and reduce harmful and divisive attitudes.

RADEQUAL grant funding was awarded to Oddarts for their 'Finding Our Place' project, which focussed on building community resilience to hateful extremism. As part of the delivery, Oddarts co designed and delivered three creative projects with separate community groups aiming to:

- Increase understanding and challenge misconceptions of hateful extremism
- Explore similarities/differences in identity, belonging, grievances, and fears
- Reduce fear of perceived 'others'
- Increase sense of belonging/connection to Manchester and its communities and people

Between June 2020 and March 2021 Oddarts delivered 33 workshops, to a total of 46 beneficiaries. The outcomes of these workshops were then shared with a further 70 wider beneficiaries made up of audience members, friends and family. Delivery took place as a combination of online and face to face sessions in response to the Covid pandemic and in line with government restrictions. The project involved participants of different ages, genders, faiths and ethnic backgrounds. One of the participants involved in the project provided the following feedback:

"This is essential work that you are doing for many reasons:
It builds community confidence and self-esteem.
It challenges participants to examine their beliefs and question where they have come from (family, culture, experience, media)
It encourages us to consider issues from other people's points of view.
It strengthens the community by focusing on what unites us rather than divides us and as a result gives us confidence to challenge media stereotypes and inequality."

Hate Crime Grant

Since Manchester published its first Hate Crime Strategy and ran its first HCAW in 2013, the ten Greater Manchester Local Authority areas together with the GMCA have come together to establish the GM Steering Group and published the GM Plan to Tackle Hate Crime.

As mentioned in section 3.3, the CSP runs annual HCAW and Summer/Autumn small grants programmes. For the past four years, Macc, Manchester's voluntary and community sector support organisation, has supported the administration of these grant programmes. Macc also offer free bid writing support through its Capacity Building Team. A selection panel approved ten bids for the Summer/Autumn 2020 programme and ten bids for the HCAW 2021. These bids totalled £20,000 (£10,000 for each programme). Examples of some of the funded activity and outcomes are detailed below:

The LGBT Foundation received funding from the Summer/Autumn Programme to produce an online LGBT hate crime awareness guide that explained what hate crime is, how to report it, and the support available. The Foundation are a third-party reporting centre for hate crime and during the Covid pandemic they continued to provide support to victims of hate crime and encourage reporting. Accompanying the guide are individual accounts highlighting the impact that hate crime has. The resource can be found:

<https://lgbt.foundation/report/experiences-of-hate-crime>

CARISMA received funding to hold a round table discussion during HCAW 2021 with their client base. This included young and socially and economically disadvantaged people from African communities. The discussion was recorded, edited, and broadcast on Radio Africana which has a listenership of 4,500. New community relationships were formed, and a live report of hate crime/personal testimony was received.

Future Directions CIC also received a grant to hold a series of events during HCAW 2021 aimed at people with learning difficulties to raise awareness of hate crime and how to report it. Videos were created and shared through social media and an online training session was held. A newsletter was also developed for those not online. The events meant that they were able to reach lots of people in different ways. As hate crime is not an easy thing to talk about, the group held an online 'art with heart' session using art to talk about what makes a good friend and what to do if someone is not treating you right. This allowed people to talk about hate crime in a creative, friendly, and supportive way. People with learning difficulties were involved in developing and delivering the project and their experiences were used to teach others.

Voluntary and Community Sector Grant

The CSP takes an assertive but holistic partnership approach with people who may beg and/or cause antisocial behaviour. Following a review by Manchester City Council and GMP of their approaches to begging, rough sleeping, and

antisocial behaviour, a Street Engagement Hub was developed and piloted just outside the city centre in Cheetham. Due to its success, the pilot was extended utilising funding from GMCA and the CSP. After review, in March 2020 the CSP agreed to fund Riverside, Coffee4Craig, Mustard Tree, St. John Ambulance, and the Big Life Company for their involvement in the Hub.

The Hub aims to engage people with the right services and address their underlying support needs, ultimately to reduce begging and the associated antisocial behaviour. To this end, the Hub provides practical support and advice to people who beg and/or are responsible for begging/rough sleeping related antisocial behaviour, around a range of issues including:

- Basic wound care
- Personal safety and sexual health
- Mental health support
- Alcohol and drug use including same day 'scripts'
- Support in applying for identification and bank accounts
- Accommodation
- Supporting people to move from begging to selling the Big Issue
- Referral to other organisations
- Money and debt advice
- Support around offending behaviour

Following the outbreak of Covid-19 in March 2020 the focus of the Hub shifted to securing emergency accommodation and providing support for people rough sleeping as part of the 'Everybody In' programme. Manchester City Council and GMP worked with partners including GMCA and voluntary sector organisations to engage with people on the street and support them into accommodation. During this time the complex and multiple needs of some people decreased due to the wrap around support they received. Since September 2020, the Mustard Tree has supported and hosted the Hub. Activity continues to take place in the city centre and following concerns around antisocial behaviour in areas outside the city centre, the Hub now also operates in areas such as the district centres in Harpurhey and Longsight.

Over the past 21 months, delivering services together through extremely challenging times, the partnership between statutory and non-statutory services has strengthened considerably for the benefit of the people on the streets.

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**Manchester City Council
Report for Information**

Report to: Resources and Governance Scrutiny Committee - 7 December 2021

Subject: Annual S106 Monitoring Report

Report of: Strategic Director, Growth and Development

Summary

The purpose of the report is to update the Committee on the Council's Section 106 (s106) activity for the municipal years 2019/20, 2020/21 and 2021/22 (to date), together with the appendices it provides an update on the management and administration of planning obligations and sets out the progress on unspent funds.

Arising from the discussions at the meeting on 5 November 2019 the Committee has also requested:

- An updated report following Internal Audit's review of the new S106 governance arrangements
- An indication of affordable housing being provided from S106 contributions
- How Developers are encouraged to mitigate any harm from their developments
- Best practice and comparison of S106 arrangements with other GM local authorities; and
- The S106 triggers for planning applications within the Deansgate Ward (Land Bounded by Chester Road, Mancunian Way and Former Bridgewater Canal Offices and Land Bounded by Jackson Row, Bootle Street, Southmill Street and 201 Deansgate.

Recommendations

To note the report.

Wards Affected: All

Environmental Impact Assessment - the impact of the issues addressed in this report on achieving the zero-carbon target for the city

The planning process seeks to deliver key Council objectives and address its zero carbon agenda in the built environment.

Manchester Strategy outcomes	Summary of how this report aligns to the OMS
A thriving and sustainable city: supporting a diverse and distinctive economy that creates jobs and opportunities	The planning system plays a key role in the delivery of outcomes to support economic growth and sustainable neighbourhoods. This includes the use of S106 obligations.

A highly skilled city: world class and home grown talent sustaining the city's economic success	See above
A progressive and equitable city: making a positive contribution by unlocking the potential of our communities	Through supporting growth and new homes, the planning process seeks to provide opportunities for Manchester residents to raise individual and collective aspirations
A liveable and low carbon city: a destination of choice to live, visit, work	The planning system strives to deliver environments and development that responds to the Councils climate change and quality agenda.
A connected city: world class infrastructure and connectivity to drive growth	See above

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Background documents (available for public inspection): None

1.0 Introduction

- 1.1. The planning process in Manchester supports the delivery of key City Council objectives and focusses on securing outcomes through the legislative framework. Planning Obligations, which are part of this process are included within s106 Agreements to seek to mitigate impact of a proposal where this cannot be done by condition. Such agreements are legally binding and are entered into between a local planning authority and the owners and developers of land on which planning permission is granted. Such agreements may include obligations to undertake work and/or obligations to make a payment. The Council monitor compliance with the obligations.
- 1.2. The planning process delivers significant environmental and other benefits which are not reliant on a s106 agreement as these are embedded within the planning permission and requirements of conditions. There are many examples of this across the city and include: the work that has started on Mayfield Park; a significant number of trees, landscaped squares and on-site affordable housing on the former Manox site (Miles Platting and Newton Heath). At Pollards Yard, there will be a new bridge, open space and access to the canal. The Reneker schemes at Great Jacksons Street will provide space for a medical facility and a school and a scheme at Gould Street will include new open space. Both the monetary value and uplift to the city is substantial.
- 1.3. The timing and triggers for the receipt of any associated financial contribution are a key part of an agreement. An obligation is only required if a planning consent is implemented and when a trigger is met (this is picked up further in 3.2.). The signing of an agreement does not guarantee a related financial contribution as a proportion of expected contributions will naturally fall away as a planning permission lapses. Where development does proceed, it may be several years before obligations are triggered.
- 1.4. As a recap from previous reports, it will be necessary for any obligation to meet the following tests:
 - Necessary to make the development acceptable in planning terms
 - Directly related to the development; and
 - Fairly and reasonably related in scale and kind to the development
- 1.5. Agreements should be specific on the planning purpose for the contribution at the date of planning consent; and any obligation must provide direct and appropriate mitigation for the impacts of the development that cannot be addressed through conditions of the planning permission.
- 1.6. A wide range of benefits are delivered through such obligation's dependent on the nature of the application and required mitigation. Such agreements can also:
 - Restrict the development or use of the land in any specified way
 - Require specified operations or activities to be carried out in, on, under or over the land
 - Require the land to be used in any specified way; or
 - Require a sum or sums to be paid to the Authority

It is the land itself, rather than the owner/developer that is bound by a Section 106 Agreement. This is important for any future owner would be bound by it also.

1.7. Planning Obligations are used for three purposes:

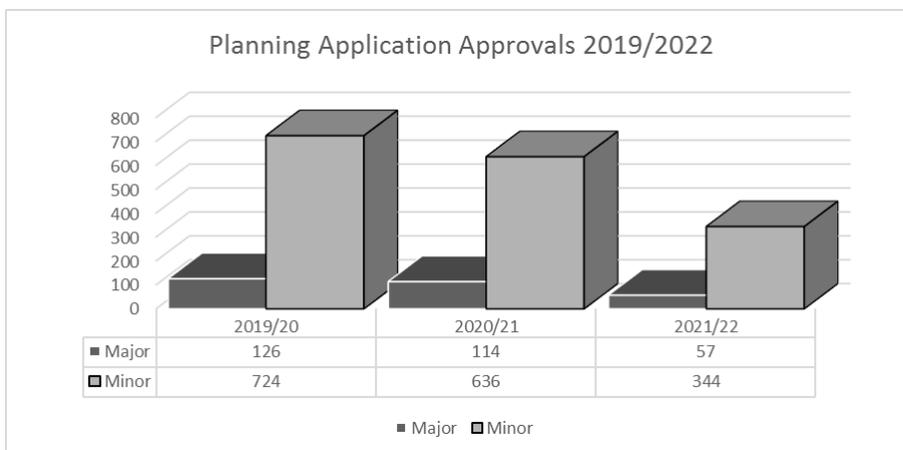
1. Prescribe the nature of development (for example, requiring a given portion of housing is affordable)
2. Compensate for loss or damage created by a development (for example, loss of open space)
3. Mitigate a development’s impact (for example, through increased public transport provision)

The key and overarching factor is that obligations can only be used to make an individual development acceptable.

1.8. To assist members a process map has been included at Appendix 1 which sets out the end to end process.

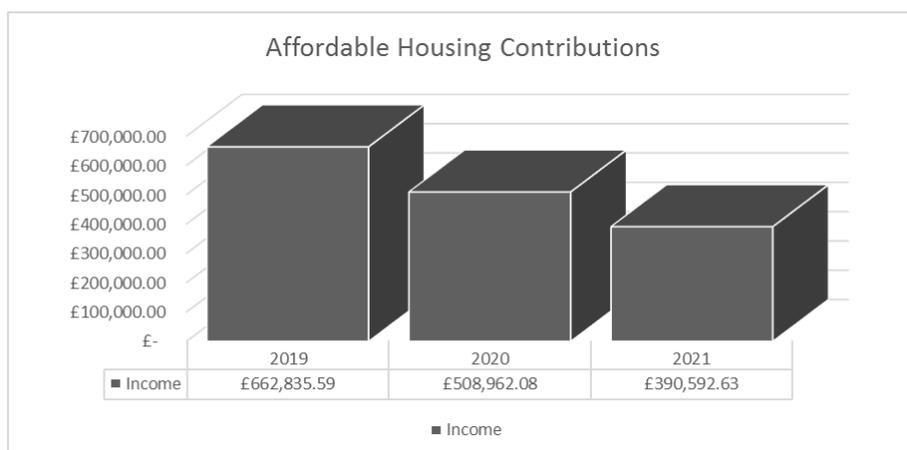
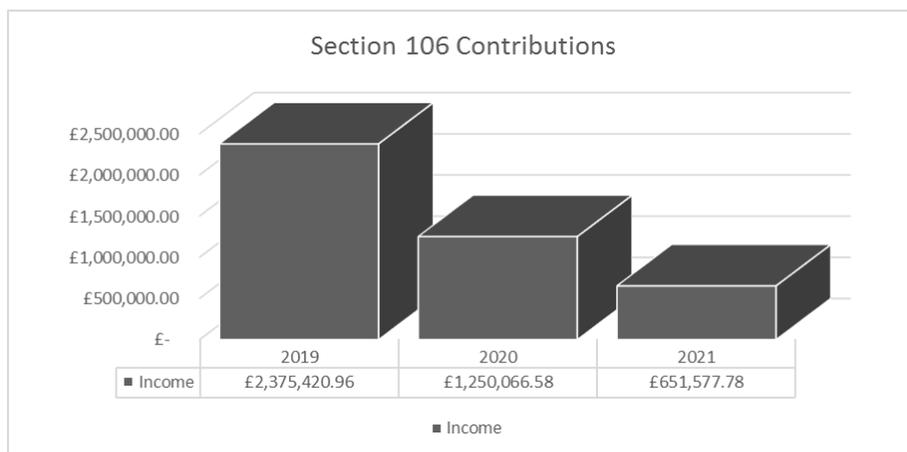
2.0 Activity over 2019/20, 2020/21 and 2021/22 (to date)

2.1. Planning application numbers have remained relatively stable although there was a slight downturn during 2020/21. It is still too early to predict activity for this current financial year; however, majors are currently not at previous levels. This is important to note as s106 agreements tend to relate to the bigger developments in order to mitigate their impact.



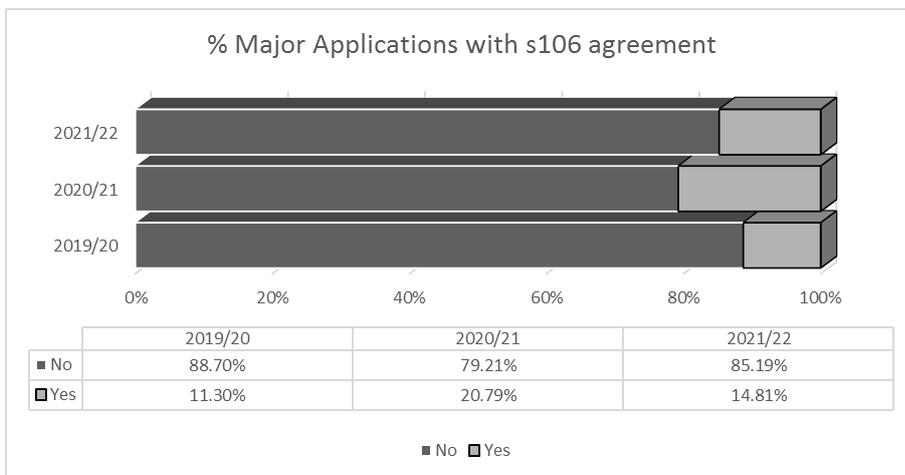
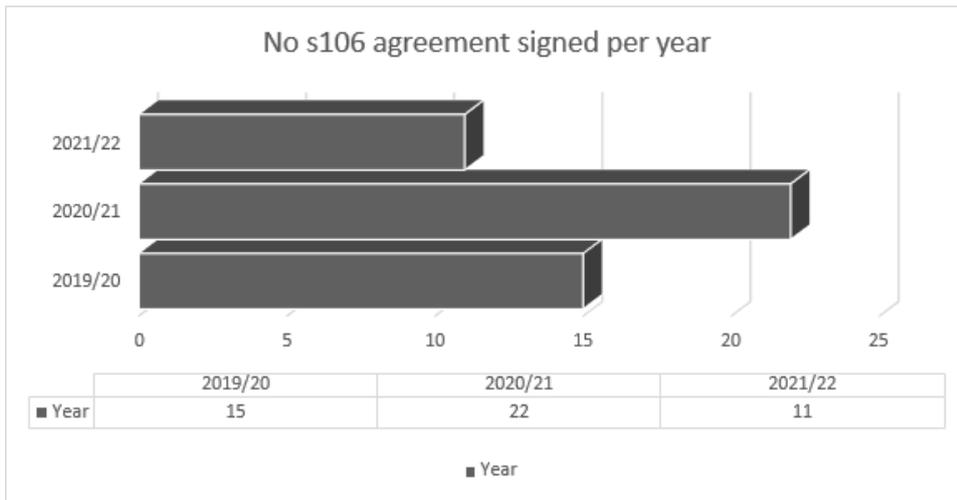
2.2. Notwithstanding the challenges of recent years and the reduction in planning application numbers themselves, contributions were received as construction in the city continued over this time.

2.3. Of the contributions received, a large proportion of these relate to affordable housing. Other key areas include leisure and environmental improvements.

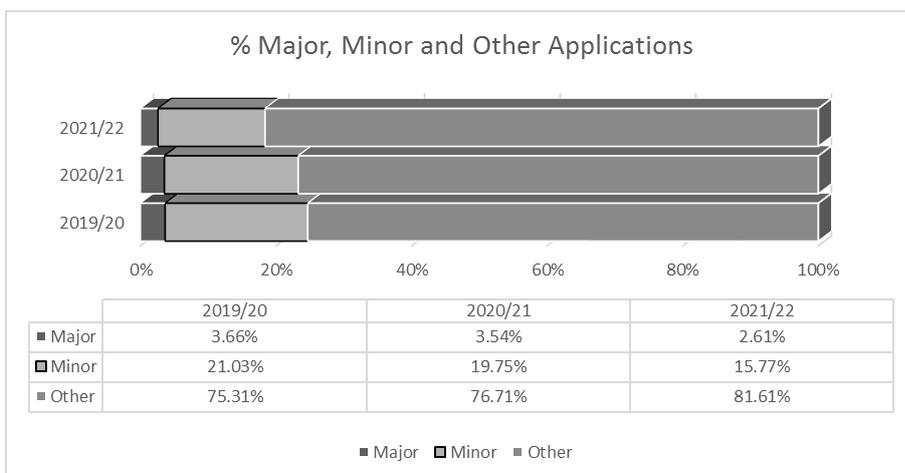


3.0 Planning permissions issued with s106 agreements

- 3.1. During the financial year 2019/20 15 S106 agreements were signed and in 2020/2021 this increased to 22. To date for 2021/22 a further 11 have been completed. This increase in completed agreements during 2020/21 may seem odd given applications in the same period was down. This is likely to be a consequence of how long it can take to complete the legal process with some agreements taking 12 month or more to be finalised. That is agreements signed relate to applications received in previous years. The timing of a planning application, its decision, implementation and triggers for any s106 obligation are therefore difficult to timeline. Each will differ, for example an application for Land At Portugal Street East Manchester M1 2WX, reference 121099/FO/2018, took 425 days from decision to the issue of the decision notice and s106 agreement whereas an application for English Martyrs Tennis Club Alness Road Manchester M16 8HW, reference 121945/FO/2018, took just 20 days. On average, for applications with s106 agreements approved since 1 April 2019, it has taken around 214 days from decision to the issue of the decision notice and signed s106 agreement.



3.2. The graphs below provide information on applications by type received; the significance of this is that it would be highly unusual for S106 agreements to be linked with minor or other applications as noted in 2.1. The profile of the city is that major applications, are around 4-5 % of all schemes received (this has remained stable over recent years (*see note below on application type))



*Major applications are split into those involving 200 residential units or more or where the floor space is 10,000 sqm (these are known as largescale major developments) and where the number of residential units is between 10 and 199 and floorspace is between 1000 sqm and 9,999 sqm (known as small scale major developments)

Minor applications are those that involve between 1 and 9 residential units or where the floor space is less than 1,000 sqm

Other includes householder applications, changes of use etc

3.3. S106 agreements completed during this period include:

As with the previous report a schedule of the agreements signed over recent financial years is set out below.

2019/2020

Ward	Application	Location	Obligations	Total	Date
Ancoats and Beswick	120893/FO/2018	Land Bounded By Bengal Street, Primrose Street, Radium Street And Silk Street Manchester M4 6AQ	Affordable Housing	(reconciliation)	Jun-19
Ardwick	122945/FO/2019	328-336 Stockport Road Manchester M13 0LE	Affordable Housing	£30,000	Oct-19
			Public Realm (Facilities/ Infrastructure)	(reconciliation) £30,000	
Cheetham	114860/FO/2016	Land To The South Of Dantzic Street Manchester	Public Realm (Facilities/ Infrastructure), Affordable Housing	£750,000	Oct-19
			Affordable Housing	(reconciliation)	
Chorlton Park	124237/FO/2019	419 – 421 Barlow Moor Road Manchester M21 8ER	Affordable Housing	39 units	Mar-20
Deansgate	114664/FO/2016	Land Bounded By Jacksons Row, Bootle Street, Southmill Street & 201 Deansgate	Affordable Housing	£2,200,000	Sep-19

		Manchester M2 5GU			
Deansgate	116850/FO/2017	Olympia Trading Estate Great Jackson Street Manchester M15 4NP	Affordable Housing	£1,000,000	May-19
				(reconciliation)	
Didsbury East	122334/JO/2019	825 Wilmslow Road Manchester M20 2SN	Deed of Variation	No change to obligations	Aug-19
Hulme	123261/FO/2019	Land Bounded By Arundel Street, Ellesmere Street, The A57 (M) Inner Ring Road (Mancunian Way) And Worsley Street Manchester	Affordable Housing	£1,150,000	Aug-19
				(reconciliation)	
Levenshulme	122042/OO/2018	Land Off Cringle Road Manchester	Parks and Leisure	£150,000	Jun-19
			Affordable Housing	11 units	
Piccadilly	121380/FO/2018	Swan House Swan Street Manchester M4 5DF	Highways	£150,000	Oct-19
			Affordable Housing	19 units (reconciliation)	
Piccadilly	122523/FO/2019	Land Bound By Back Turner Street, Shudehill, Soap Street And High Street Manchester M4 1EW	Affordable Housing	(reconciliation)	Nov-19
Piccadilly	124888/FO/2019	Land Bound By Addington Street, Marshall Street, Cross Keys Street And Chadderton Street Manchester M4 4RJ	Environmental Improvement	£36,000	Jan-20
			Affordable Housing	£220,000	
Whalley Range	121945/FO/2018	English Martyrs Tennis Club Alness	Parks and Leisure	£5,900	Aug-19

		Road Manchester M16 8HW			
Withington	117847/FO/2017	Existing Car Park Off Cotton Lane Christie Hospital Manchester M20 4UX	Transport and Car Parking	£1,000,000	Jun-19
Withington	123981/FO/2019	Former Nat West Bank 437 Wilmslow Road Manchester M20 4NW	Environmental Improvement	£5,000	Dec-19

2020/2021

Ward	Application	Location	Obligations	Total	Date
Ancoats and Beswick	126261/FO/2020	Land At The Corner Of Pollard Street And Munday Street Manchester M4 7AN	Affordable Housing	£102,000 (reconciliation)	Aug-20
Ancoats and Beswick	126431/FO/2020	Site South Of Sportcity Way, East Of Joe Mercer Way, West Of Alan Turing Way And North Of The Ashton Canal At The Etihad Campus Manchester	Transport and Car Parking, Highways	£250,000	Oct-20
Cheetham	126944/FO/2020	Land Bound By Dantzic Street, Gould Street, Williamson Street And Bromley Street (Known As Victoria Riverside) Manchester	Affordable Housing	>= 32 units (reconciliation)	Jan-21
Clayton & Openshaw	125474/FO/2019	Land Adjacent To Mayton Street Manchester M11 2AN	Affordable Housing	5 units	Nov-20
Crumpsall	115468/OO/2017	Land To The Rear Of Whitehouse Club Middleton Road Manchester M8 4JZ	Parks and Leisure Affordable Housing	£201,921 15 units (reconciliation)	Feb-21
Crumpsall	125961/FO/2020	Land To The Rear Of Crumpsall Constitutional Club Off Linn Street Manchester M8 5SN	Parks and Leisure	£20,000	Jul-20

Deansgate	113617/FO/2016	Plot G Slate Wharf Blantyre Street Manchester	Affordable Housing	£162,500	Jan-21
Deansgate	120635/FO/2018	Hotspur Press 2 Gloucester Street Manchester M1 5QR	Affordable Housing	£400,000 (reconciliation)	Oct-20
Deansgate	125573/FO/2019	Plot 11 First Street Comprising Land Bound By Hulme Street To The North, Wilmott Street To The East, The Unite Parkway Gate Development And Mancunian Way To The South, And Medlock Street To The West Manchester	Other	a sum equivalent to the Council Tax payable had a room been occupied by a person who was not exempt from Council Tax and the periods of occupation	Mar-21
Didsbury West	120849/FO/2018	The Limes 816 Wilmslow Road Manchester M20 2RN	Affordable Housing	£85,000	Oct-20
Harpurhey	126507/FO/2020	67 Old Market Street Manchester M9 8DX	Affordable Housing	18 units	Oct-20
Longsight	122160/FO/2018	Belle Vue Stadium Kirkmanshulme Lane Manchester M18 7BD	Affordable Housing	(reconciliation)	Nov-20
Miles Platting and Newton Heath	125596/FO/2019	Land Bounded By Hulme Hall Lane, Varley Street, Iron Street, Coleshill Street And Rochdale Canal Manchester M40 8HH	Parks and Leisure	£300,000	Nov-20
			Transport and Car Parking	£60,000	
			Affordable Housing	(reconciliation)	
Piccadilly	121099/FO/2018	Land At Portugal Street East Manchester M1 2WX	Affordable Housing	(reconciliation)	Mar-21

Piccadilly	121375/FO/2018	20 – 36 High Street Including Church Street Market Stalls Manchester M4 1QB	Affordable Housing	£1,000,000 (reconciliation)	Oct-20
Piccadilly	122000/FO/2018	Victoria House Great Ancoats Street Manchester M4 7AB	Affordable Housing	(reconciliation)	Aug-20
Piccadilly	123371/JO/2019	Land Bounded By Thompson Street / Mason Street / Bendix Street And Rochdale Road Manchester	Deed of Variation	No change to obligations	May-20
Piccadilly	125678/FO/2019	Site Bound By Bendix Street To The North East, Chadderton Street To The South East, Goulden Street To The South West And Cross Keys Street To The North West Manchester	Affordable Housing	£156,428 (reconciliation)	Dec-20
			Highways	£12,000	
Piccadilly	125686/FO/2019	Site Bound By Oldham Road To The South East, Marshall Street To The North East, Chadderton Street To The North West, And Addington Street To The South West Manchester	Highways	£12,000	Dec-20
			Affordable Housing	£308,572 (reconciliation)	
Piccadilly	126608/FO/2020	Land To The South Of Store Street Manchester M1 2NE	Affordable Housing	13 units	Nov-20
Piccadilly	127317/FO/2020	Land At Heyrod Street Manchester M1 2WW	Affordable Housing	(reconciliation)	Feb-21
Withington	125126/FO/2019	Land To The Rear Of Melmar Court Heaton Road Manchester M20 4PU	Affordable Housing	1 unit	Aug-20

2021/2022

Ardwick	126651/JO/2020	Vacant Plot North East Of The Vallance Centre Brunswick Street Manchester M13 9XF	Highways	£10,000	Apr-21
Deansgate	121252/FO/2018	Great Marlborough Street Car Park Great Marlborough Street Manchester M1 5NJ	Public Realm (Facilities/Infrastructure)	£707,300	Jul-21
			Affordable Housing	£300,000	
Deansgate	125655/FO/2019	Water Street Manchester M3 4JQ	Affordable Housing	10% of the Bedrooms (64) will be let at a Discounted Rent	Jul-21
			Non Financial	not permit the Development Bedrooms or the Studio Units to be Occupied by Students for the duration of their use	
				Waste Management Agreement	
				Disabled Parking Spaces Strategy	
Deansgate	125655/FO/2019	Water Street Manchester M3 4JQ	Deed of Variation	No change to obligations	Nov-21
Deansgate	127944/FO/2020	8-8A St John Street Manchester M3 4DU	Public Realm (Facilities/Infrastructure)	£70,000	Aug-21
Hulme	124302/FO/2019	Land Bounded By Chester Road, Hulme Hall Road & Ellesmere Street	Parks and Leisure	£80,000	Aug-21
				£250,000	

		Manchester M15 4JY	Affordable Housing	(reconciliat ion)	
Miles Platting and Newton Heath	127971/FO/202 0	271 Oldham Road Manchester M40 7PS	Affordable Housing	(reconciliat ion)	May- 21
Northenden	125635/FO/201 9	Tatton Arms Boat Lane Northenden Manchester M22 4HR	Affordable Housing	(reconciliat ion)	Apr- 21
Moston	127669/FO/202 0	Former Deanway DIY Store, 112 Kenyon Lane, Manchester, M40 9DH	Affordable Housing	7 Units	Nov- 21
Piccadilly	125681/FO/201 9	Site Bound By Thompson Street To The North East, Oldham Road To The South, Bendix Street To The South West And A Building Occupied By Turning Point To The North West Manchester	Affordable Housing	£345,000	Apr- 21
			Highways	£12,000	
Piccadilly	128997/FO/202 0	40 Swan Street Manchester M4 5JG	Highways	£12,000	Sep- 21
			Environmenta l Improvement s	£53,000	
			Affordable Housing	(reconciliat ion)	

*Agreements signed in 2019/20 amount to a value over £5.5000,000 plus 69 units.
Agreements signed in 2020/21 amount to a value over £3.0000,000 plus 84 units.
Agreements signed in 2021/22 amount to a value over £1.8000,000 plus 7 units.*

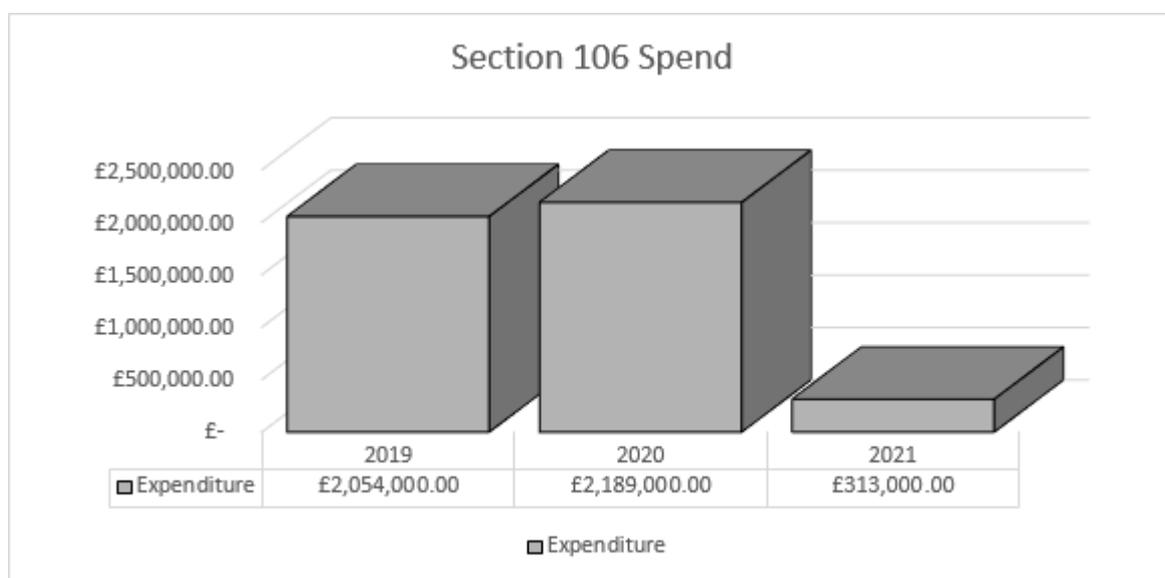
- 3.4. Members will note that the reference to a reconciliation clause in the above schedule. As previously reported this clause enables the LPA to reassess viability at an agreed trigger point. This is expanded on in 5.1
- 3.5. Further from the schedule it is noted that there have been a number of significant legal agreements signed, some incorporating multiple requirements. Not all are about securing a financial contribution and could be a mix of both financial and non-financial obligations. As examples:
- Erection of multi-use arena at Sport City incorporating a legal agreement that includes the design and implementation of a Residents Parking Zone; a scheme of highway improvement measures; events management plan;

community operations plan; local benefits/local labour proposals and a waste collection service.

- Housing led mixed use redevelopment of the former Manox site in East Manchester incorporating a legal agreement which includes a residents permit parking scheme contribution; a financial contribution of £300 000 towards the improvement of recreational/sports facilities within the Miles Platting and Newton Heath Ward and also for the retesting of the affordable housing contribution in order to allow a financial contribution in the future if necessary (see also 1.2 above about the use of conditions to secure other benefits from this development).

- 3.6. Following the last Committee Members asked about the triggers on certain recently completed s106 agreements in the Deansgate ward. These are all included in the attached schedule and have been highlighted to assist the Committee.

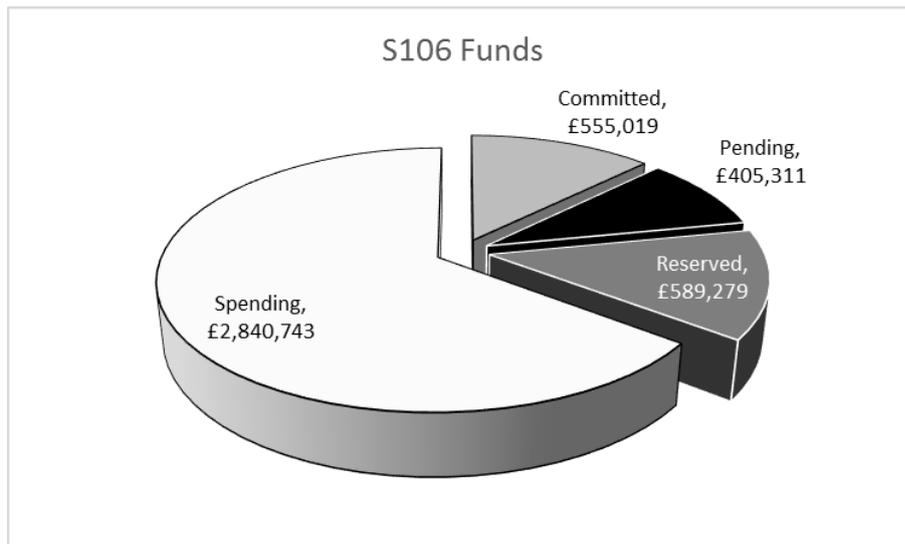
4.0 Spend



- 4.1. Members have previously asked about a delay in spending the financial contributions. The table above hopefully demonstrates this is an improving picture and services are more aligned to ensure this takes place in a timely manner. Although not shown in the charts, in 2017/18, capital spend was identified as £917,711 with an increase to £1,475,593 in 2018/19.
- 4.2. What we are also now finding is that the governance arrangements in place, which brings together relevant officers from across the Council, is helping in committing money and ensuring there is a programme for delivering projects more quickly.
- 4.3. There will inevitably, however, be several factors that will influence when money is and can be drawn down. This includes the nature of the contribution, what it is a contribution to and or is reliant on match funding. Equally, there will be other processes that will impact on timing; the memorial gardens and glade of light highlighted in appendix 1 is an example of a scheme being supported by several agreements; once sufficient funding was in place the works itself had to be subject to a planning application.

4.4. The balance of funds in the s106 capital accounts as identified by the schedule in Appendix 2 is currently £4,390,352. The funds can be classified as:

- Pending allocation £405,311 – the terms of an obligation identified and agreement on who will take this forward
- Reserved £589,279 – a specific project/work identified and awaiting a project manager to take forward.
- Committed to project £555,019 – design and approval processes have commenced
- Spending Commenced £2,840,743



4.5. Any contribution towards affordable housing is received into the s106 account and recorded. This is then transferred into the Housing Affordability Fund and the S106 account balance adjusted accordingly.

5.0 Examples of spend

5.1 Affordable Housing

A report considered by the Economic Scrutiny Committee on 14 January 2021 provided an update on the delivery and provision of Affordable Housing in Manchester. Links are provided to a copy of the report and the appendix below.

[Affordable Housing Update.pdf \(manchester.gov.uk\)](#)

[Appendix 1 and 2 for Affordable Housing report.pdf \(manchester.gov.uk\)](#)

The Housing Affordability Fund, which is funded by contributions from Section 106 agreements for the provision of Affordable Housing within the boundaries of Manchester, has received c. £3.3m to date. There is £1.9m available within the fund, with £1.4m having been spent on capital projects to create affordable housing.

As referred to in 3.3 above 106 agreements relating to affordable housing will also include a reconciliation clause following the viability of a scheme having been fully tested, and the contribution cannot meet a 20% provision. The

reconciliation requires retesting of the financial viability of the scheme, usually during the late stages of construction, in order to allow a financial uplift if circumstances have changed. At the present time there are no developments where the appropriate trigger has been met to facilitate the reconciliation process.

5.2. Highway related works

Although historically, off-site highways related works were factored into a S106 agreement, it is becoming more common to capture these through the conditions attached to a planning permission. This allows those works to be delivered internally by the Council or through a Section 278 process. There will still be occasions where highway improvements and associated highways works will be embedded in an agreement, but this is more likely where the work is extensive and relies on a significant funding contribution relating to individual planning applications.

5.3. Tree Planting and Public Realm Works

As already noted, replacement and new tree planting can sometimes be dealt with through legal agreements. However, it is more often the case that this matter is dealt with through the conditions of a planning permission which regularly require street tree planting, off-site planting in an appropriate location, as well as on site tree planting as part of a comprehensive landscaping scheme. Similarly, public realm works can also be delivered through the conditions of planning permission and will therefore not always be subject to a 106 agreement.

In this way, many benefits of an individual development are secured through the approved plans or conditions of any development.

Appendix 3 provides specific examples of projects funded by Section 106 and Includes:

- Medieval Quarter (Memorial Gardens)
- New Islington 2020
- Southern Cemetery
- Active Lifestyle Centre, Denmark Road
- Whitworth Park (currently ongoing)
- Painswick Park
- Riverside Park
- Leisure Projects in Gorton & Abbey Hey, Levenshulme and Longsight
- Highway related works

6.0 Audit Review

6.1. As previously reported to Committee, our Internal Audit team had been asked to review the s106 arrangements and how we were moving forward with changes to governance etc.

6.2. The conclusion of this work was to recommend three actions. Two are partially implemented with a third one fully complete and assurance provided. The latter relates to regular performance monitoring. Reports have been developed

to provide monthly updates for agreements that have been signed, along with a financial report detailing all contributions received and spend from the accounts.

- 6.3. The reports will be made available through a solution using Microsoft Teams which will make the reports and other s106 information available to authorised officers, and councillors for their ward.
- 6.4. One of the outstanding actions now almost complete relates to formalising and updating the resources and team structure, policies and procedures and formalise governance proposals. The outstanding element of this action relates to the finalised team structure, due for implementation by the end of the current financial year (2021/22).
- 6.5. In the meantime, a senior officer has been appointed to manage the work and has already introduced the reports on s106 agreements and the reconciliation of records. The work identified with audit has therefore not been affected and has continued to be completed.
- 6.6. The second outstanding matter relates to reconciling the new database to the various records held across the Council and to update the database to ensure details of all 106 agreements are recorded in a single place. It has been accepted this is near complete but had not been finalised due to challenges with responding to other priorities over the last 18 months.

7.0 Benchmarking with other LPAS

- 7.1. This is something members have raised, and officers are continuing to explore how best to approach this. A meeting is being arranged with Core Cities for early in the new year to focus on opportunities to benchmark in the most meaningful way possible.. The challenge is being able to provide accurate benchmarking against other comparable Council's. Each local authority has its own uniquely adopted policy criteria that individual planning applications are required to be assessed against and these policies require different contributions ranging from payments towards a range of matters: education, open space provision and play equipment (as well as others).
- 7.2. In Manchester there is a very clear Council imperative that quality drives design and that this permeates throughout the built form and place making, ensuring there is longevity and a sustainable approach to development. We also drive much out of development in term of environmental standards, inclusiveness and safety. As noted earlier in the report securing other benefits ranging from the quality of the architectural form, materials to be used, energy efficiency and renewable energies, community facilities through to electric vehicle charging points as well as crime and safety issues are embedded into a planning permission. The same applies to community use agreements for new playing fields and local labour agreements.

The manner in which we capture these does set Manchester apart from some other local planning authorities; there is also the question of variations in land values and the role of market forces.

- 7.3. One option being considered for benchmarking in the future is to look at the Infrastructure Fund Statement (IFS). This is a new requirement that includes information on the Community Infrastructure Levy (CIL) liability notice and where money is received or takes the form of in-kind works from a Section 106 agreement. Authorities that charge CIL have had to produce a report on receipts and expenditure since the regulations were introduced in 2010, but there has not been a requirement to report on section 106 in this way until now. The information provided would relate to all the new activity in the year as well as all unspent money from previous years.
- 7.4. IFS are now beginning to be published although they will differ as some authorities are not CIL charging (as is the case in Manchester) and for others there have been different methods for reporting on s106 activity. The intention is to explore how information can best be provided through GM and Core Cities and which could also help to provide more of an in depth analysis on how benefits are secured.

8.0 The Planning Reforms and planning contributions

- 8.1. Government has already introduced several changes to the planning system. Whilst there are now some questions over the extent of these into the future, it is likely we will see some further changes as set out in its white paper on planning reform.
- 8.2. Issued last year, the paper set out three pillars of reform; the third 'Planning for infrastructure and connected places' contains an ambition to reform the system of developer contributions. The proposal for the introduction of a new "infrastructure levy", would reform and extend the Community Infrastructure Levy (CIL) and abolish section 106 agreements and planning obligations.
- 8.3. CIL was first introduced in 2010. It is discretionary and has enabled an LPA to levy a fixed charge per sqm of new floorspace with the intention to fund local infrastructure and support development. S106 agreements which have been around a long time take the form of negotiation and are designed to make schemes acceptable through site specific mitigation.
- 8.4. Having been found to be inflexible and unable to respond to changing markets, there are two fundamental issues with CIL: regional disparities in take up demonstrate that it would simply not provide the funding necessary to support infrastructure plus it cannot be used to provide affordable housing.
- 8.5. The new infrastructure levy would operate "a fixed proportion of the development value above a threshold, with a mandatory nationally-set rate or rates", levied at the point of occupation, with an offset for any affordable housing provided on-site. This would potentially be extended to changes of use, not just the creation of new floor space which is a change to the current CIL.
- 8.6. Little detail though has been forthcoming which is disappointing given the criticism associated with the current CIL, which includes questions over enforcement and procedural difficulties. Principally though is the recognition it does not guarantee the delivery of the required mitigation that it is meant to

fund. Although Section 106 agreements themselves have their drawbacks, they can provide some flexibility and delivery certainty.

- 8.7. The proposal has further been silent on the question of who will decide whether, and, if so, how much, affordable housing is to be provided on-site and offset against the levy. One suggestion is that there could be a range of inventive options for LPAs looking at how a scheme might deliver against an affordable housing requirement, including on-site delivery, land transfer, rights of first refusal or the opportunity to "flip" a unit back to market housing should market fluctuations result in the levy liability being insufficient to cover the value secured through in-kind contributions. Beyond this there is little detail as to how this is to be agreed, secured, delivered, varied or monitored on a site-by-site basis.
- 8.8. There is also concern about the introduction of a "development value" threshold, below which no levy will be charged. As a blunt tool the question is how this would deal with the complexities surrounding viability and where developments are only just viable in an uncertain market, they may not be deliverable due to a rigid levy liability.
- 8.9. Regrettably, there is no reference to the wider use of s106 agreements, that they do more than just secure financial contributions. For example, they provide an ability to legally bind land to certain requirements and help secure a whole raft of benefits from sustainable travel methods, local employment, environmental improvements and much more.
- 8.10. They provide mitigation which cannot be conditioned on a planning permission. If section 106 agreements are abolished, and planning conditions, which can sometimes be unsuitable to address such matters, are to be increasingly standardised in line with a further white paper proposal, there is a question over how any on-site mitigation measures are to be secured. In view of our approach to embedding required outcomes through a planning permission and condition, as outlined above, standardising conditions is also a concern.
- 8.11. Currently, though there is some uncertainty around how the government will proceed with this aspect of the reforms with the housing ministry chief planner earlier this year stating that the government will proceed "incredibly carefully" in bringing in any reforms. We also now have a new cabinet and Ministers who will be aware of the widespread criticism that the reforms risk stalling developments on brownfield sites and jeopardising the delivery of affordable housing contrary to its intended purpose.
- 8.12. For now, we are anticipating some changes and the future of s106 agreements remains uncertain.
- 8.13. All of the above means that we are proceeding with caution with respect to the emerging Local Plan in terms of the treatment of planning contributions. The draft Places for Everyone plan includes a general policy approach for planning contributions (Policy JP -D 1). The Local Plan will look to set out the appropriate level of detail to ensure planning contributions capture key requirements expected to be delivered via the process. The current timetable for the next stages of the Local Plan are as follows:

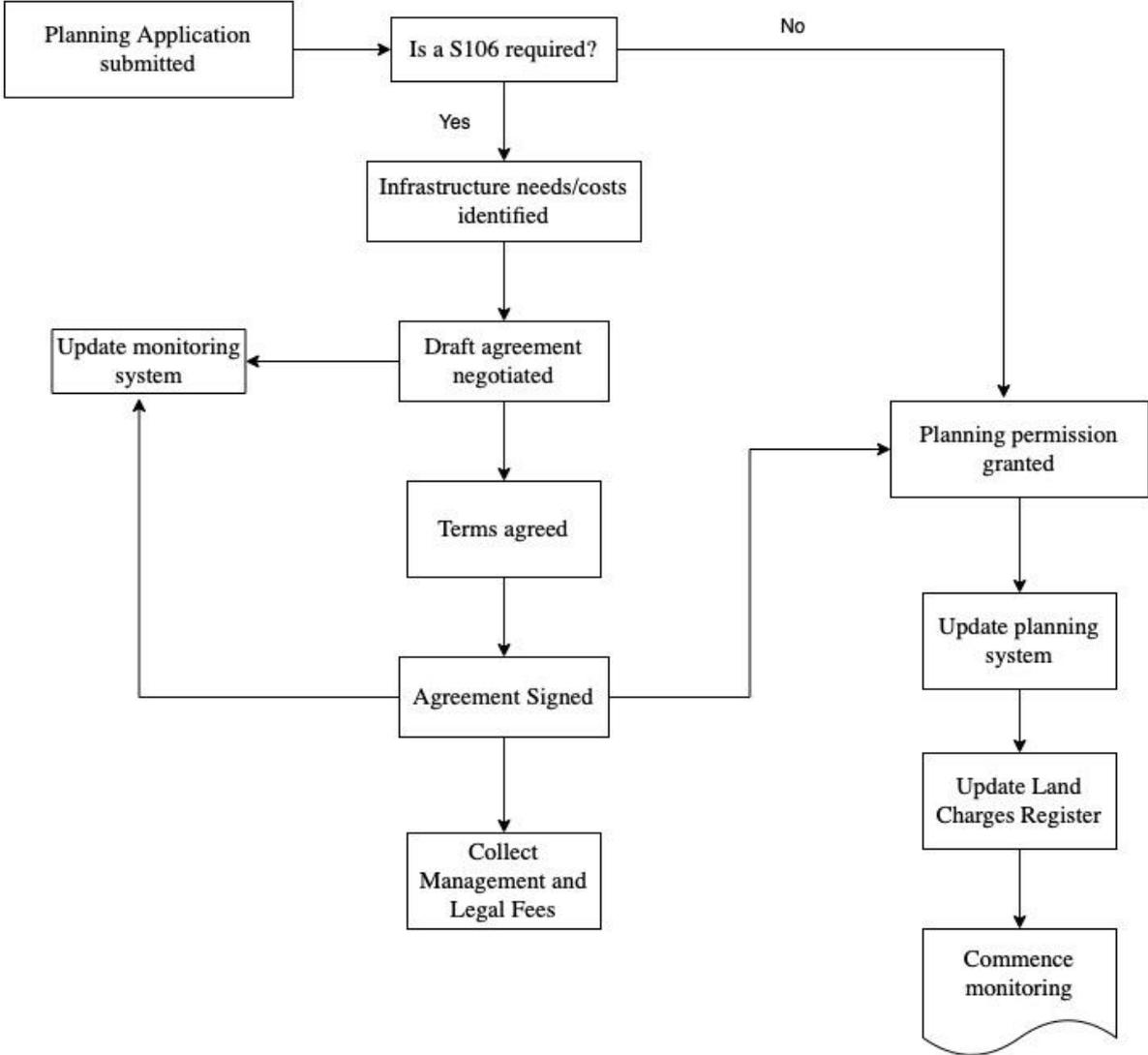
- Consultation on a draft plan (summer 2022)
- Consultation on a finalised plan (winter 2022)
- Examination of the plan (spring/summer 2023)
- Adoption (autumn 2023)

9.0 Conclusion

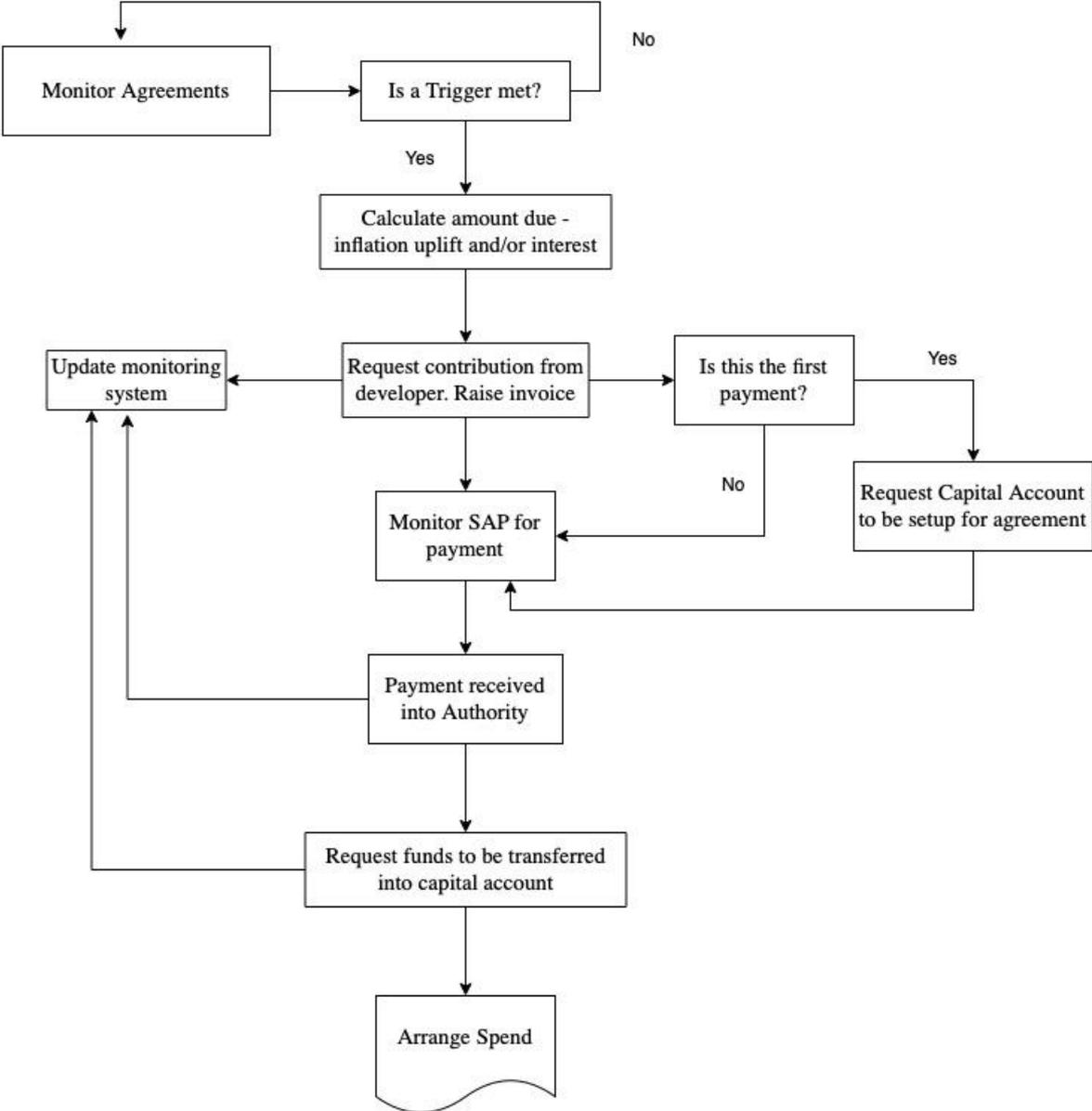
- 9.1. The Planning Service are continuing to negotiate 106 agreements in order to mitigate harm from individual developments and to also compensate for the loss of environmental features or open space in line with the tests set by National Guidance. Obligations will also be used to continue to add to the supply of affordable housing across the City subject to policy tests and viability.

Appendix 1 – End to end process map

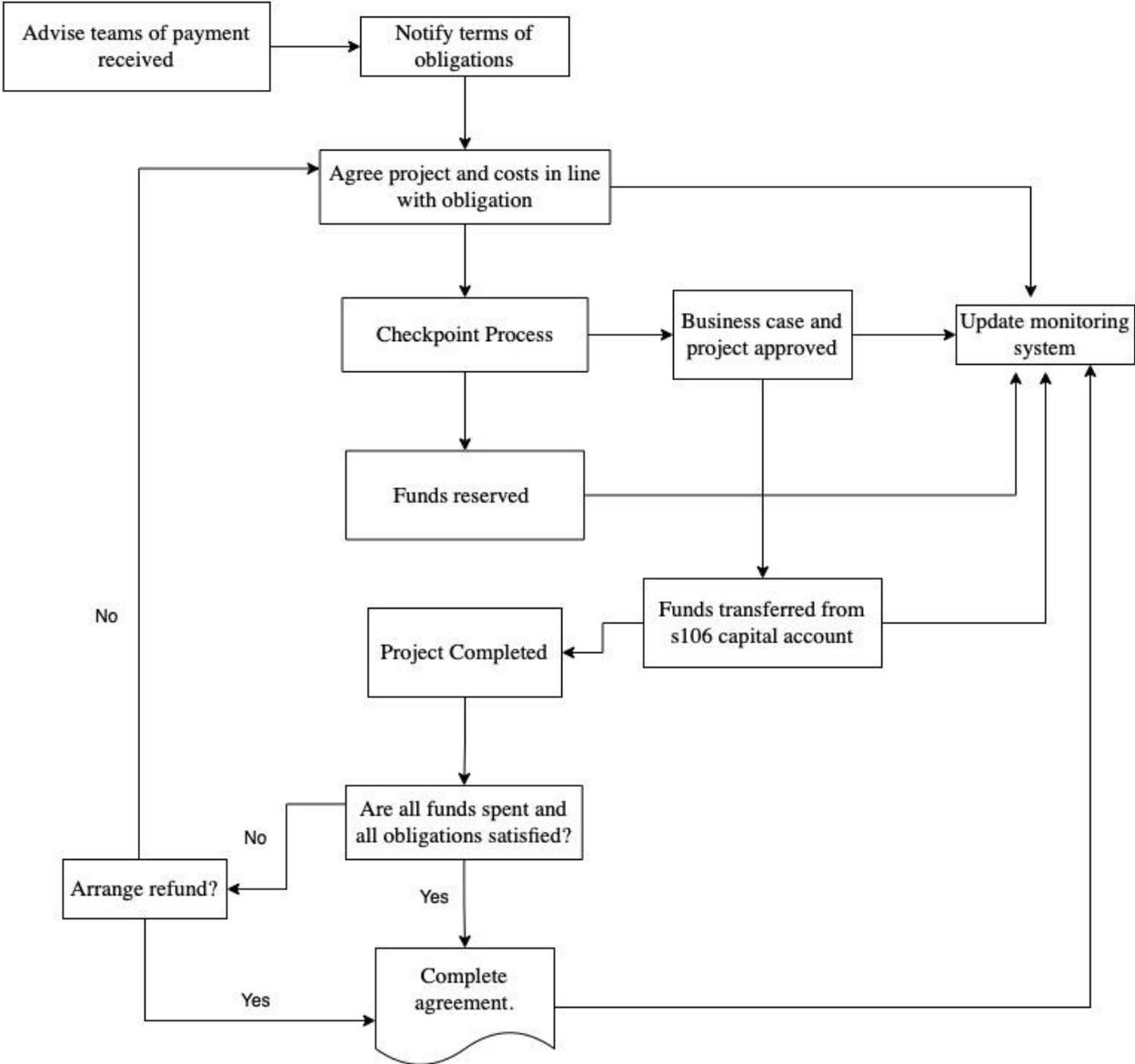
Planning Application



Monitoring



Spend



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S106 Obligations Schedule 2021

Appendix 2 – Schedule of Agreements

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Ancoats and Beswick

Application	Location	Obligations	Trigger	Required	Received	Balance	Account No	Status	Notes
075171/FO/2005/N2	Land Adjacent To The Ashton Canal Pollard Street/ Carruthers Street And Bond Street Beswick And Clayton	Public Realm (Facilities/Infrastructure), Highways, Environmental Improvement		£71,000	£71,000	£0	C/1195/0001/115	Balance of Funds Committed (New Islington 2020)	£52,327 for schools, £800 for vegetation clearance at New Islington Green due to anti-social behaviour issues, Weavers Quay - £13k for a TRO to alleviate parking issues which were impacting a pedestrian crossing and Biffa servicing. £17k planters, highway works etc.
078181/FO/2006/N1	Royal Mill Redhill Street Ancoats Manchester M4 5AU	Public Realm (Facilities/Infrastructure), Highways, Environmental Improvement		£21,000	£21,000	£0	C/1195/0001/167		
100991/OO/2012/N2	Milliners Wharf Phase 2 Munday Street Off Pollard Street Manchester M4 7BD	Public Realm (Facilities/Infrastructure), Highways, Environmental Improvement		£71,000	£71,950	£45,140	C/1195/0001/157		
104315/FO/2013/N2	Etihad Stadium Etihad Campus Manchester M11 3FF	Highways, Transport and Car Parking		£519,638	£519,638	£94,729	C/1195/0001/148, C/1195/0001/149, C/1195/0001/150	Funds Committed (Spend Commenced)	Spend - Car Parking Zone (CPZ) - Etihad Stadium Great Ancoats Street
120893/FO/2018	Land Bounded By Bengal Street, Primrose Street, Radium Street And Silk Street Manchester M4 6AQ	Affordable Housing	Other	(Clawback)	£0	n/a		Viability Appraisal	Signed Jun-2019
126261/FO/2020	Land At The Corner Of Pollard Street And Munday Street Manchester M4 7AN	Affordable Housing	Commencement	£51,000	£0	n/a		Trigger not met	Signed Aug-2020
			Occupation	£51,000	£0				
			Other	(Clawback)	n/a			Viability Appraisal	
126431/FO/2020	Site South Of Sportcity Way, East Of Joe Mercer Way, West Of Alan Turing Way And North Of The Ashton Canal At The Etihad Campus Manchester	Highways, Transport and Car Parking	Other (first event)	£250,000	£0	n/a		Trigger not met	Signed Oct-2020

S106 Obligations Schedule 2021

Ardwick

063066/OO/NORTH2/01	Junction of Plymouth Grove, Upper Brook Street, Ardwick	Parks and Leisure		£20,000	£21,435	£3,452	C/1195/0001/23	Funds Committed (Spend Commenced)	Swinton Grove Park
081558/FO/2006/N2	Wilmslow Park Phase 3 Rusholme Place Rusholme Manchester	Environmental Improvement, Public Realm (Facilities/Infrastructure), Highways		£153,000	£186,967	£139,883	C/1195/0001/143	Funds Committed (Spend Commenced)	(work started on site)
096176/FO/2011/S1	Former Ducie Court Denmark Road Moss Side Manchester	Transport and Car Parking, Public Realm (Facilities/Infrastructure), Parks and Leisure, Highways		£600,000	£628,632	£305,583	C/1195/0001/131, C/1195/0001/142	Funds Committed (Spend Commenced)	(Highways and Park Improvements) £132k Whitworth Park - to install a new water and electric supply to an existing volunteer's cabin to help sustain the community growing programme in partnership with the Whitworth Gallery, improvements to the paths due to localised flooding. and installation of play equipment to go through CHEST to procure a design (all elements consulted upon and agreed with the Friends group)
106619/FO/2014/N2 (112684/JO/2016 Deed of Variation)	55 - 65 Hathersage Road Ardwick Manchester M13 0EW	Highways, Transport and Car Parking		£85,000	£85,000	£15,678	C/1195/0001/158	Funds Committed (Spend Commenced)	Hathersage Road RPZ
115475/FO/2017	Vacant Plot North East Of The Vallance Centre Brunswick Street Manchester	Highways, Transport and Car Parking	Commencement	£10,000	£0	n/a		Trigger not met	Checking whether trigger has been met

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122945/FO/2019	328-336 Stockport Road Manchester M13 0LE	Affordable Housing	Commencement	£30,000	£0	n/a		Trigger not met	Signed Oct-2019
			Other	(Clawback)	n/a	n/a		Viability Appraisal	
		Public Realm (Facilities/Infrastructure)		£30,000	£30,000	£0	C/1195/0001/202	Funds Transferred to Housing Affordability Fund	
126651/JO/2020	Vacant Plot North East Of The Vallance Centre Brunswick Street Manchester M13 9XF	Transport and Car Parking	Commencement	£5,000	£0	n/a			Signed Apr-2021
			Completion	£5,000	£0	n/a			

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Baguley

069232/FO/2003/S2	Former Royal Oak School Royal Oak Road Wythenshawe	Parks and Leisure		£127,561	£114,381	£2,381	C/1195/0001/27	Funds Committed (Spend Commenced)	with Parks and Leisure
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Charlestown

080267/FO/2006/N1	Land At Victoria Avenue East Moston Victoria Avenue East Manchester M9 2HE	Environmental Improvement, Public Realm (Facilities/Infrastructure), Highways		£75,000	£89,279	£89,279	C/1195/0001/138	Funds Reserved	Visitors Centre and Changing Provision at Boggart Hole Clough
086932/OO/2008/N1	Booth Hall Childrens Hospital Charlestown Road Blackley Manchester M9 7AA	Affordable Housing	Other	(Clawback)	£697,351	£0	C/1195/0001/170	Funds Transferred to Housing Affordability Fund	Completed

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Cheetham

078799/FO/2006/N1	Heath Street/St Marks Lane Cheetham Manchester	Environmental Improvement, Public Realm (Facilities/Infrastructure), Highways		£52,000	£57,160	£11,662	C/1195/0001/83	Funds Committed (Spend Commenced)	St Marks Churchyard and playground at Cheetwood
084498/FO/2007/N1	Land Bounded By Elizabeth Street And Cheetwood Road Cheetham Hill Manchester M8 8BE	Environmental Improvement, Public Realm (Facilities/Infrastructure), Highways and Parks and Leisure	Commencement	£19,800	£30,659	£0	C/1195/0001/182	Spend Completed	Play equipment for Cheetham Park
114860/FO/2016	Land To The South Of Dantzic Street Manchester	Public Realm (Facilities/Infrastructure) and Affordable Housing	Occupation	£375,000	£0	n/a		Trigger Not Met	Signed Oct-2019
			50% Occupation	£187,500	£0				
			75% Occupation	£187,500	£0				
		Affordable Housing	Other	(Clawback)	n/a	n/a		Viability Appraisal	
118831/FO/2018	Former Boddingtons Brewery Site Dutton Street Manchester M3 1LE	Environmental Improvement, Highways, Affordable Housing	Commencement	£650,000	£0	n/a		Trigger Not Met	Signed Feb-2019
			Occupation (80th dwelling)	£150,000	£0				
			Occupation (126th dwelling)	£150,000	£0				
126944/FO/2020	Land Bound By Dantzic Street, Gould Street, Williamson Street And Bromley Street (Known As Victoria Riverside) Manchester	Affordable Housing	Occupation	32 units	n/a	n/a		Trigger Not Met	Signed Jan-2021
			Completion of Construction of 75% of the Dwellings	(Clawback)	n/a	n/a		Viability Appraisal	

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Chorlton

102530/JO/2013/S1	59 Keppel Road Chorlton Manchester M21 0BP	Transport and Car Parking	Occupation	£1,920	£0	n/a		Trigger Not Met	Checking whether trigger has been met
102812/JO/2013/S1	12 Edge Lane Chorlton Manchester M21 9JF	Affordable Housing		£65,000	£72,795	£0	C/1195/0001/159	Funds transferred to Housing Affordability Fund	Completed

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Chorlton Park

116795/FO/2017	45 St Werburghs Road Whalley Range Manchester M21 0UN	Parks and Leisure	Commencement	£23,847	£23,847	£23,847	C/1195/0001/179	Funds Committed	planting of 7 trees within the immediate vicinity of the land and maintaining those trees for the period of 5 years
124237/FO/2019	419 - 421 Barlow Moor Road Manchester M21 8ER	Affordable Housing		39 units	n/a	n/a		Trigger Not Met	Signed Mar-2020

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Clayton & Openshaw

080557/FO/2006/N2	Former Kwik Save Ashton Old Road Bradford Manchester M11 1JG	Highways		£30,000	£30,000	£16,166	C/1195/0001/50	Funds Committed (Spend Commenced)	pedestrian crossing on Ashton Old Rd plus maintenance
081589/FO/2006/N2	Plot Of Land Commencing At Junction Of Mill Street And Ashton Old Road Running Towards Dawnay Street Beswick	Environmental Improvement, Public Realm (Facilities/Infrastructure), Highways	Commencement	£22,000	£22,000	£1,983	C/1195/0001/59	Funds Committed (Spend Commenced)	project for tree planting on Galston St
125474/FO/2019	Land Adjacent To Mayton Street Manchester M11 2AN	Affordable Housing		5 units	n/a	n/a			Signed Nov-2020

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Crumpsall

073701/OO/2004/N1	Land Off Hazelbottom Road Blackley	Parks and Leisure		£358,600	£405,245	£283,774	C/1195/0001/75, C/1195/0001/76, C/1195/0001/77, C/1195/0001/78, C/1195/0001/79	Funds Committed (Spend Commenced)	Crumpsall Park Heaton Park Bowling Green Other
092648/FO/2010/N1	Land West Of Celia Street And Waterloo Street Crumpsall Manchester	Environmental Improvement, Parks and Leisure		£80,200	£83,571	£27,116	C/1195/0001/107, C/1195/0001/122	Funds Committed (Spend Commenced)	Harpurhey Reservoirs
099103/JO/2012/N1	Land to the east of 61 Crumpsall Lane and west of the tramlink Crumpsall Lane Manchester M8 5FB	Environmental Improvement, Public Realm (Facilities/Infrastructure), Highways		£5,000	£5,000	£5,000	C/1195/0001/123	Pending	
107259/FO/2014/N1	Land At Charminster Drive Crumpsall Manchester	Highways, Transport and Car Parking		£20,000	£20,047	£2,917	C/1195/0001/164	Funds Committed (Spend Commenced)	Crumpsall RPZ' extension
108559/FO/2015/N1	North Manchester General Hospital Delaunays Road Crumpsall Manchester M8 5RB	Transport and Car Parking		£60,000	£60,000	£32,447	C/1195/0001/172	Funds Committed (Spend Commenced)	NMGH RPZ Expansion
115468/OO/2017	Land To The Rear Of Whitehouse Club Middleton Road Manchester M8 4JZ	Parks and Leisure	Commencement (Outline Element of the Development)	£100,960	£100,960	£100,961	C/1195/0001/205	Pending	Signed Feb-2021. Sports Facilities
			Commencement (Full Element of the Development)	£100,960	£0			Trigger Not Met	
125961/FO/2020	Land To The Rear Of Crumpsall Constitutional Club Off Linn Street Manchester M8 5SN	Parks and Leisure	Commencement	£20,000	£0	n/a		Trigger Not Met	Signed Jul-2020

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Deansgate

103665/FO/2013/C1	8 King Street Manchester M2 6AQ	Environmental Improvement, Public Realm (Facilities/Infrastructure), Highways	Commencement	£112,212	£111,964	£111,964	C/1195/0001/175	Funds Committed	Medieval Quarter (Memorial Gardens)
110190/FO/2015/C2	Charlotte House 10 Charlotte Street Manchester M1 4FL	Environmental Improvement	Occupation	£70,000	£0	n/a		Trigger Not Met	Checking for commencement
113617/FO/2016	Plot G Slate Wharf Blantyre Street Manchester	Affordable Housing		£162,500	£162,500	£0	C/1195/0001/204	Funds transferred to Housing Affordability Fund	Completed
113870/FO/2016	2 - 4 Chester Road Manchester M15 4QG	Affordable Housing	Commencement	£282,000	£301,384	£0	C/1195/0001/190	Funds transferred to Housing Affordability Fund	Completed
114664/FO/2016	Land Bounded By Jacksons Row, Bootle Street, Southmill Street & 201 Deansgate Manchester M2 5GU	Affordable Housing	Construction of the base for placement of the superstructure for the Development	£550,000	£0	n/a		Trigger Not Met	Signed Sep-2019
			Construction of the topping out (so that it is wind and watertight of the Tower Element	£550,000	£0				
			Completion of the building containing the final Apartment to be constructed as part of the Development	£1,100,000	£0				
116850/FO/2017	Olympia Trading Estate Great Jackson Street Manchester M15 4NP	Affordable Housing	Commencement	£1,000,000	£0	n/a		Trigger Not Met	Signed May-2019
			Other	(Clawback)	n/a	n/a	Viability Appraisal		
119380/FO/2018 (117054/FO/2017, 118839/JO/2018)	1-5 New Wakefield Street Manchester M1 5NP	Public Realm (Facilities/Infrastructure)	Occupation	£500,000	£500,000	£500,000	C/1195/0001/201	Reserved	

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119806/FO/2018	Land Bounded By Chester Road, Mancunian Way And Former Bridgewater Canal Offices Manchester	Affordable Housing, Public Realm (Facilities/Infrastructure)	Other	n/a	n/a	n/a		Trigger Not Met	Signed Jan-2019. Medical Facility or Affordable Housing £755k. Landscaping Scheme within 12 months of occupation or £585k
120635/FO/2018	Hotspur Press 2 Gloucester Street Manchester M1 5QR	Affordable Housing	Disposal of 25% of dwellings or 2 years from Commencement	£200,000	£0	n/a		Trigger Not Met	Signed Oct-2020
			Disposal of 75% of dwellings	£200,000	£0				
			Other	(Clawback)	n/a	n/a	Viability Appraisal		
121252/FO/2018	Great Marlborough Street Car Park Great Marlborough Street Manchester M1 5NJ	Public Realm (Facilities/Infrastructure)	two years after the first Occupation of the Development	£707,300	n/a	n/a		Trigger Not Met	Signed Jul-2021
		Affordable Housing	two years after the first Occupation of the Development	£300,000	n/a			Trigger Not Met	
125573/FO/2019	Plot 11 First Street Comprising Land Bound By Hulme Street To The North, Wilmott Street To The East, The Unite Parkway Gate Development And Mancunian Way To The South, And Medlock Street To The West Manchester	Other	5 April each year						Signed Mar-2021. Pay council tax for each apartment occupied by a Medical and Allied Healthcare Student
			Within 12 months of Commencement	n/a	n/a	n/a	Discounted Co-Living Rooms Plan and Co-Living Rooms Management and Tenure Plan. 500 Discounted Co-Living Rooms at Discounted Rent 1 in perpetuity. 56 Discounted Co-Living Rooms at Discounted Rent 2 in perpetuity		
		Transport and Car Parking	Commencement						Disabled Parking Spaces Strategy

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125655/FO/2019	Water Street Manchester M3 4JQ	Affordable Housing	Other					Signed Jul-2021. 10% of the Bedrooms (64) will be let at a Discounted Rent
		Non Financial	Other					not permit the Development Bedrooms or the Studio Units to be Occupied by Students for the duration of their use
		Non Financial	Occupation					Trigger Not Met Waste Management Agreement
		Non Financial	Commencement					Trigger Not Met Disabled Parking Spaces Strategy
125655/FO/2019	Water Street Manchester M3 4JQ	Deed of Variation						Signed Nov-21
127944/FO/2020	8-8A St John Street Manchester M3 4DU	Public Realm (Facilities/Infrastructure)	Commencement	£70,000	£0.00	n/a	Trigger Not Met	Signed Aug-2021

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Didsbury East

059441/FO/SOUTH2/00	St. James Court, 2/4, Moorland Road, Didsbury	Environmental Improvement, Highways		£35,000	£35,000	£2,786	C/1195/0001/03	Funds Committed (Spend Commenced)	street trees, waste bins, highway works to Moorland Road
080340/FO/2006/S2	Former Petrol Station Fog Lane Didsbury	Highways		£15,000	£15,000	£15,000	C/1195/0001/70	Funds Committed	resurfacing carriageways on Fairfax Avenue and Mere Avenue off Fog Lane
108541/OO/2015/S2 (111428/FO/2016/S2 DoV)	Former Manchester Metropolitan University Campus And Broomhurst Halls Of Residence Wilmslow Road Didsbury Manchester M20 2RR	Highways, Parks and Leisure,		£200,000	£200,154	£1,233	C/1195/0001/166	Funds Committed (Spend Commenced)	tennis courts at Fletcher Moss and play equipment Didsbury Park
119242/FO/2018 (122334/JO/2019 DoV)	825 Wilmslow Road Manchester M20 2SN	Affordable Housing	Commencement	£150,000	£150,000	£0	C/1195/0001/184	Funds transferred to Housing Affordability Fund	
			Occupation	£150,000	£0	£0		Funds transferred to Housing Affordability Fund	
			Other	(Clawback)	n/a	n/a		Viability Appraisal	

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Didsbury West

060302/00/SOUTH2/00	Land bounded by Cavendish Road/Princess Road/ Nell Lane and part of Withington Hospital, West Didsbury	Parks and Leisure, Transport and Car Parking, Highways		£650,000	£418,000	£147,986	C/1195/0001/08	Funds Committed (Spend Commenced)	Cavendish Road Park play provision Metrolink - Burton Rd environmental scheme employment training Burton Rd shopping centre improvements
082214/FO/2007/S2	Former Needham Hall Palatine Road Didsbury Manchester M20 2TU	Environmental Improvement, Public Realm (Facilities/Infrastructure), Highways, Transport and Car Parking		£29,200	£29,200	£29,200	C/1195/0001/60	Funds Committed	Marie Louise Gardens and travel vouchers
083934/FO/2007/S2	22-24 Oak Road Didsbury Manchester M20 3DA	Transport and Car Parking		£7,150	£8,840	£8,840	C/1195/0001/146	Funds Committed	travel vouchers
103991/FO/2013/S2 (107940/JO/2015/S2 DoV)	Wrengate House 221 Palatine Road West Didsbury Manchester M20 2EE	Affordable Housing		£185,000	£194,086	£0	C/1195/0001/173	Funds transferred to Housing Affordability Fund	Completed
105955/FO/2014/S2	Morris Feinmann House 178 Palatine Road Didsbury Manchester M20 2YW	Transport and Car Parking, Highways,		£15,000	£15,209	£15,209	C/1195/0001/169	Pending	Project initially identified but needs clarifying
111296/FO/2016/S2	Silverwood House 129 Barlow Moor Road Didsbury Manchester M20 2PW	Affordable Housing		£34,000	£36,075	£0	C/1195/0001/200	Funds transferred to Housing Affordability Fund	Completed
115035/JO/2017	Spire Hospital Barlow Moor Road Manchester M20 2AF	Parks and Leisure		£15,625	£15,625	£180	C/1195/0001/186	Funds Committed (Spend Commenced)	planting of 28 trees trees within the Southern Cemetery and maintenance for 3 years
117303/FO/2017	Land At The Siemens Campus Princess Road To Nell Lane Manchester	Affordable Housing		£230,000	£230,000	£0	C/1195/0001/197	Funds transferred to Housing Affordability Fund	Completed
120849/FO/2018	The Limes 816 Wilmslow Road Manchester M20 2RN	Affordable Housing	Commencement	£85,000	£0	n/a		Trigger Not Met	Signed Oct-2020

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Fallowfield

092641/FO/2010/S1	Site Of St Crispins Church, Social Club And Scaffolding Yard Lloyd Street South Fallowfield Manchester M14 7LA	Other, Highways		£14,202	£14,202	£9,702	C/1195/0001/109	Funds Committed (Spend Commenced)	employment hub / learning and employment support triangle style treatment to public footpath in front of new Aldi 24 affordable housing (14 no. social rented flats & 4 no. social rented houses & 6 no. 'Intermediate Hsg' houses)
		Affordable Housing		24 units	n/a	n/a			

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Gorton and Abbey Hey

070820/FO/2004/N2	Land To The Rear Of 53 High Bank Gorton	Highways, Public Realm (Facilities/Infrastructure)		£5,550	£5,550	£5,550	C/1195/0001/96	Funds Committed	maintenance of open space
084665/FO/2007/N2	Jubilee Works Constable Street Gorton Manchester M18 8GJ	Parks and Leisure, Environmental Improvement, Public Realm (Facilities/Infrastructure), Highways		£93,000	£93,000	£0	C/1195/0001/111	Spend Completed	King George V Park - Playing Field, Multi Use Gaming Area, Play Area, green space

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Harpurhey

075914/OO/2005/N1	Land South Of Old Market Street Blackley	Highways		£230,300	£234,608	£17,783	C/1195/0001/112	Funds Committed (Spend Commenced)	Lawson Street / Quilter Grove / Dommett Street maintenance of the footpath and cycleway
126507/FO/2020	67 Old Market Street Manchester M9 8DX	Affordable Housing	Other	18 units	n/a	n/a			

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Higher Blackley

095715/FO/2011/N1	Sainsburys Supermarket Ltd Heaton Park Road Blackley Manchester M9 0QS	Highways		£348,000	£362,487	£113,984	C/1195/0001/118	Funds Committed (Spend Commenced)	footpaths along the River Irk future maintenance - Spend Irk Valley Heaton Park Retail Park) Other
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Hulme

070788/FO/2004/C3	21 Worsley Street Hulme	Public Realm (Facilities/Infrastructure)		£9,000	£9,000	£9,000	C/1195/0001/18	Funds Committed	Brit Basin project
091730/FO/2009/C1	Booth Street East And Upper Brook Street Manchester M13 9RZ	Transport and Parking, Highways		£140,000	£140,000	£92,612	C/1195/0001/97	Funds Committed (Spend Commenced)	residential parking area within Grove Village
105611/FO/2014/C1	1 Water Street Manchester M3 4JU	Environmental Improvement, Public Realm (Facilities/Infrastructure), Highways		£307,000	£309,263	£259,263	C/1195/0001/161	Funds Committed (Spend Commenced)	Medieval Quarter (Memorial Gardens) / St Georges RPZ
107667/FO/2014/S1 (111735/JO/2016/S1)	Land Within The Asda Car Park Greenheys Lane West Hulme Manchester M15 5AS	Highways,		£60,000	£60,000	£60,000	C/1195/0001/165	Funds Committed	pedestrian crossing phase to the traffic lights at the junction at Hulme High Street & Greenheys Lane West
113473/FO/2016	Thorncross Close Off Ellesmere Street Manchester M15 4LU	Affordable Housing	Commencement	£250,000	£0	n/a		Trigger Not Met	Signed July-2018
			Occupation	£250,000	£0				
115919/FO/2017	Land Adjacent To Hulme Hall Road Manchester M15 4LY	Affordable Housing		£100,000	£106,030	£0	C/1195/0001/196	Funds transferred to Housing Affordability Fund	Completed
116881/FO/2017	Unit 5 Bentinck Street Industrial Estate Bentinck Street Manchester M15 4LN	Affordable Housing		£50,000	£51,860	£0	C/1195/0001/192	Funds transferred to Housing Affordability Fund	Completed
117595/FO/2017	Talbot Mills 44 Ellesmere Street Manchester M15 4JY	Affordable Housing		£50,000	£50,000	£0	C/1195/0001/178	Funds transferred to Housing Affordability Fund	Completed
118625/FO/2017	Land Bounded By Dinton Street, Cornbrook Road, Chester Road And Trentham Street Manchester M15 4FX	Affordable Housing		£150,000	£150,000	£0	C/1195/0001/181	Funds transferred to Housing Affordability Fund	Completed

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123261/FO/2019	Land Bounded By Arundel Street, Ellesmere Street, The A57 (M) Inner Ring Road (Mancunian Way) And Worsley Street Manchester	Affordable Housing	Commencement	£1,150,000	£0	n/a		Trigger Not Met	Signed Aug-2019
			Other	(Clawback)	n/a	n/a		Viability Appraisal	
124302/FO/2019	Land Bounded By Chester Road, Hulme Hall Road & Ellesmere Street Manchester M15 4JY	Parks and Leisure	Commencement (50%)	£40,000	n/a	n/a		Trigger Not Met	Signed Aug-2021. Parks contribution - upgrade of facilities in three public parks in the Hulme Ward
			Occupation (50%)	£40,000	n/a				
		Affordable Housing	Commencement (50%)	£125,000	n/a				
			Occupation (50%)	£125,000	n/a				
			Other	(Clawback)	n/a				
							Viability Appraisal		

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Levenshulme

079113/FO/2006/N2	Palace Nightclub Farmside Place Levenshulme Manchester M19 3BF	Environmental Improvement, Public Realm (Facilities/Infrastructure), Highways		£20,000	£20,682	£3,569	C/1195/0001/67	Funds Committed (Spend Commenced)	
101869/FO/2013/N2	Land To Rear Of GMPTE Social Club (former Sports Ground) Mount Road Gorton Manchester M19 3ET	Highways, Parks and Leisure		£200,000	£212,232	£42,647	C/1195/0001/155	Funds Committed (Spend Commenced)	Wright Robinson College, Green bank Park, GB pavillion, MUGA & Top Trek pathway at Debdale Park, Gorton Boxing Club programmes & internal upgrade, Abbey Hey football stadium
122042/OO/2018	Land Off Cringle Road Manchester	Parks and Leisure		£150,000	£0	n/a		Trigger Not Met	Signed Jun-2019
		Affordable Housing		11 units	n/a	n/a			

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Longsight

115299/FO/2017	Land North Of Melland Road Sports Field (Former Running Track) South Of Melland Road Manchester M18 7QR	Parks and Leisure,		£750,000	£792,140	£325591	C/1195/0001/187	Funds Committed (Spend Commenced)	
122160/FO/2018	Belle Vue Stadium Kirkmanshulme Lane Manchester M18 7BD	Affordable Housing	Other	(Clawback)	n/a	n/a		Viability Appraisal	Signed Nov-2020

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Miles Platting and Newton Heath

095431/REP/2011/N1 (082859/FO/2007/N1)	Rosedale Building Dulverton Street Manchester	Environmental Improvement, Public Realm (Facilities/Infrastructure), Highways	Occupation	£114,000	£0	n/a		Trigger Not Met	Development Commenced
			Occupation 57th apartment	£114,000	£0				
110486/JO/2015/N1 (106592/OO/2014/N1)	Riverpark Trading Estate Riverpark Road Newton Heath Manchester M40 2XP	Transport and Car Parking, Highways,	Commencement	£80,000	£0	n/a		Trigger Not Met	Not Commenced - due to expire Dec 2019
125596/FO/2019	Land Bounded By Hulme Hall Lane, Varley Street, Iron Street, Coleshill Street And Rochdale Canal Manchester M40 8HH		Parks and Leisure	Commencement	£300,000	£0	n/a	Trigger Not Met	Signed Nov-2020
			Transport and Car Parking	Commencement	£60,000	£0	n/a		
			Affordable Housing	Other	(Clawback)	£0	n/a	Viability Appraisal	
127971/FO/2020	271 Oldham Road Manchester M40 7PS	Affordable Housing	Other	(Clawback)	£0	n/a		Viability Appraisal	Signed May-2021

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Moss Side

080958/FO/2006/S1	297-339 Claremont Road Moss Side Manchester M14 7NB	Environmental Improvement, Public Realm (Facilities/Infrastructure), Highways		£40,000	£40,000	£40,000	C/1195/0001/144	Funds Committed	gating the alleyways & incorporate street tree planting
093074/FO/2010/S1	482/506 Moss Lane East Moss Side Manchester M14 4PA	Environmental Improvement, Public Realm (Facilities/Infrastructure), Highways, Transport and Car Parking, Parks and Leisure,		£166,000	£166,000	£631	C/1195/0001/110	Funds Committed (Spend Commenced)	

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Moston

127669/FO/2020	Former Deanway DIY Store, 112 Kenyon Lane, Manchester, M40 9DH	Affordable Housing	Commencement	7 units	n/a	n/a		Trigger Not Met	Signed Nov-21
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Northenden

075007/FO/2005/S2	Former Ferrol House 6 Beechpark Avenue Northenden	Environmental Improvement, Public Realm (Facilities/Infrastructure), Highways		£20,000	£20,865	£16,163	C/1195/0001/69	Funds Committed (Spend Commenced)	Riverside Park projects Northenden Village public realm highways junction of Church / Palatine Rds
101366/FO/2013/S2	Land At Junction Of Church Road And Palatine Road Northenden Manchester	Transport and Car Parking, Highways		£62,500	£62,500	£62,500	C/1195/0001/31, C/1195/0001/141	Funds Committed	
102660/FO/2013/S2	Camperlands Ltd Mill Lane Northenden Manchester M22 4HR	Environmental Improvement, Public Realm (Facilities/Infrastructure), Highways, Affordable Housing, Transport and Car Parking	Commencement	£20,000	£20,000	£201,467	C/1195/0001/154	Funds Committed (Spend Commenced)	improvement works for Allanson Road and the surrounding road network - Spend Riverside park Northenden Car Park,
			Occupation 50% units	£115,000	£121,701				
			Occupation 75% units	£115,000	£136,233				
125635/FO/2019	Tatton Arms Boat Lane Northenden Manchester M22 4HR	Affordable Housing	Other	(Clawback)	£0	n/a		Viability Appraisal	Signed Apr-2021

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Piccadilly

092452/FO/2010/C2	22 To 26 Edge Street Manchester M4 1HN	Environmental Improvement, Public Realm (Facilities/Infrastructure), Highways		£70,000	£80,602	£80,602	C/1195/0001/168	Funds Committed	Medieval Quarter (Memorial Gardens)
100982/FO/2012/C2	1 Canal Street Manchester M1 3HE	Environmental Improvement, Public Realm (Facilities/Infrastructure), Highways		£6,000	£6,295	£6,295	C/1195/0001/174	Funds Committed	
105885/FO/2014/C2	2 Harter Street Manchester M1 6HY	Environmental Improvement, Public Realm (Facilities/Infrastructure), Highways		£23,000	£25,720	£25,720	C/1195/0001/188	Funds Committed	
109096/JO/2015/C2	40 Laystall Street Ancoats Manchester M1 2JP	Highways,		£80,000	£80,000	£80,000	C/1195/0001/160	Pending	potential highways works on Great Ancoats Street
109784/FO/2015/C2	47 Houldsworth Street Manchester M1 2ES	Other, Highways, Environmental Improvement,		£213,000	£230,613	£0	C/1195/0001/180	Spend Completed	
110074/FO/2015/C2	Land At 76 - 82 Oldham Street And Land Bounded By Spear Street, Warwick Street And Houldsworth Street Ancoats Manchester M4 1LF	Environmental Improvement,	Occupation	£75,000	£0	n/a		Trigger Not Met	
110351/FO/2015/N1	4 Angel Court Ancoats Manchester M4 4HT	Transport and Car Parking,	Occupation	£64,000	£70,003	£70,003	C/1195/0001/191	Pending	
114146/FO/2016	Surface Level Car Park Site Bounded By Tib Street, Church Street, Joiner Street And Bridgewater Place Manchester	Affordable Housing	Occupation	£183,000	£199,091	£0	C/1195/0001/199	Funds transferred to Housing Affordability Fund	Completed
115178/FO/2017	Part Site Of Existing Car Park Bounded By Ducie Street, The Rochdale Canal, Peak Street, Tariff Street (Multi-Storey Car Park) And Remainder Of Surface Car Park Manchester M1 2JL	Affordable Housing	Commencement	£100,000	£0	n/a		Trigger Not Met	
115401/FO/2017	Brownsfield Mill Binns Place Manchester M4 5BP	Affordable Housing	Occupation	£100,000	£0	n/a		Trigger Not Met	
117058/FU/2017	53 Marshall Street Manchester M4 5FU	Environmental Improvement, Public Realm (Facilities/Infrastructure), Highways		£40,000	£41,290	£41,290	C/1195/0001/194	Pending	

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117059/FO/2017	32 Mason Street Manchester M4 5EY	Public Realm (Facilities/Infrastructure), Environmental Improvement, Highways		£37,500	£38,160	£38,160	C/1195/0001/189	Pending	
117749/JO/2017	4 Angel Court Manchester M4 4HT	Transport and Car Parking,	Occupation	£64,000	£0	n/a		Trigger Not Met	
118057/FO/2017	Land Bounded By Cable Street, Cross Keys Street, Addington Street And Mason Street Manchester M4 5FT	Environmental Improvement, Public Realm (Facilities/Infrastructure), Highways		£20,000	£20,000	£20,000	C/1195/0001/183	Funds Committed	
118120/FO/2017	Land Bounded By Thompson Street / Mason Street / Bendix Street And Rochdale Road Manchester	Affordable Housing, Public Realm (Facilities/Infrastructure), Highways,	Occupation	£550,000	£0	n/a		Trigger Not Met	
120881/FO/2018	23 New Mount Street Manchester M4 4DE	Affordable Housing	Commencement	£120,000	£120,000	£0	C/1195/0001/185	Funds transferred to Housing Affordability Fund	
			Occupation	£140,000	£143,431				
			Occupation 50% dwellings	£120,000	£126,513				
121099/FO/2018	Land At Portugal Street East Manchester M1 2WX	Affordable Housing	Other	(Clawback)	n/a	n/a			Signed Mar-2021
121375/FO/2018	20 - 36 High Street Including Church Street Market Stalls Manchester M4 1QB	Affordable Housing	Occupation	£1,000,000	£0	n/a		Trigger Not Met	Signed Oct-2020
			Other	(Clawback)	n/a	n/a	Viability Appraisal		
121380/FO/2018	Swan House Swan Street Manchester M4 5DF	Highways	Commencement	£120,000	£0	n/a		Trigger Not Met	Signed Oct-2019
			Commencement first anniversary	£30,000	£0				
		Affordable Housing		19 units	n/a	n/a			
			Other	(Clawback)	n/a	n/a	Viability Appraisal		
122000/FO/2018	Victoria House Great Ancoats Street Manchester M4 7AB	Affordable Housing	Other	(Clawback)	n/a	n/a		Viability Appraisal	Signed Aug-2020
122523/FO/2019	Land Bound By Back Turner Street, Shudehill, Soap Street And High Street Manchester M4 1EW	Affordable Housing	Other	(Clawback)	n/a	n/a		Viability Appraisal	Signed Nov-2019
124888/FO/2019	Land Bound By Addington Street, Marshall Street,	Environmental Improvement		£36,000	£36,000	£36,000	C/1195/0001/203	Pending	Signed Jan-2020

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	Cross Keys Street And Chadderton Street Manchester M4 4RJ	Affordable Housing		£220,000	£220,000	£0		Funds transferred to Housing Affordability Fund	
125678/FO/2019	Site Bound By Bendix Street To The North East, Chadderton Street To The South East, Goulden Street To The South West And Cross Keys Street To The North West Manchester								Signed Dec-2020. penalty of £2,000,000 if not entered into building contract within 6 months and ensure commencement of development by commencement date of 125681/FO/2019 or 125686/FO/2019
125681/FO/2019	Site Bound By Thompson Street To The North East, Oldham Road To The South, Bendix Street To The South West And A Building Occupied By Turning Point To The North West Manchester	Affordable Housing	Occupation	£345,000	£0	n/a	Trigger Not Met	Viability Appraisal	Signed Apr-2021
			Other	(Clawback)	n/a	n/a			
		Highways	Commencement	£12,000	£0	n/a			
125686/FO/2019	Site Bound By Oldham Road To The South East, Marshall Street To The North East, Chadderton Street To The North West, And Addington Street To The South West Manchester	Highways	Commencement	£12,000	£0	n/a	Trigger Not Met	Viability Appraisal	Signed Dec-2020
			Affordable Housing	Commencement	£308,572	£0			
		Other	(Clawback)	n/a	n/a				
126608/FO/2020	Land To The South Of Store Street Manchester M1 2NE	Affordable Housing		13 units	n/a	n/a			Signed Nov-2020
127317/FO/2020	Land At Heyrod Street Manchester M1 2WW	Affordable Housing	Other	(Clawback)	n/a	n/a		Viability Appraisal	Signed Feb-2021

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128997/FO/2020	40 Swan Street Manchester M4 5JG	Highways	Commencement	£12,000	n/a	n/a		Trigger Not Met	Signed Sep-2021.
		Environmental Improvements	Occupation	£53,000	n/a	n/a		Trigger Not Met	Environmental Improvement payable if street trees cannot be delivered
		Affordable Housing	Other	(Clawback)	n/a	n/a		Viability Appraisal	

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Rusholme

091935/FO/2009/S1	Land Bounded By Meldon Road/ Copthorne Crescent And Beresford Road Rusholme	Environmental Improvement, Public Realm (Facilities/Infrastructure), Highways		£22,000	£24,331	£24,331	C/1195/0001/140	Funds Committed	
095274/FO/2011/S1	Manchester Grammar School Old Hall Lane Manchester M13 0XT	Highways		£3,170	£3,170	£3,170	C/1195/0001/113	Funds Committed	13 no new trees on Old Hall Lane

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Whalley Range

068586/FO/2003/S1	Royston Court Carlton Road Whalley Range	Environmental Improvement		£40,000	£40,000	£29,000	C/1195/0001/47	Funds Committed (Spend Commenced)	Range Rd planting conservation street name plaques
110883/JO/2015/S1 (103149/FO/2013/S1)	52 College Road Whalley Range Manchester M16 8FH	Environmental Improvement, Highways, Public Realm (Facilities/Infrastructure)		£90,000	£92,181	£26,514	C/1195/0001/171	Funds Committed (Spend Commenced)	Alleygating, Resurfacing of local roads, Traffic calming, street trees on College Road, mini RPZ, Controlled crossing on Withington Road - Spend - Age Friendly Benches Whalley Grove
121945/FO/2018	English Martyrs Tennis Club Alness Road Manchester M16 8HW	Parks and Leisure		£5,900	£5,900	£5,900	C/1195/0001/193	Pending	

S106 Obligations Schedule 2021

Withington

099190/FO/2012/S1	Site Adjacent To White Swan PH Green Street Ladybarn Manchester	Highways		£7,500	£7,788	£7,788	C/1195/0001/162	Pending	local request for highways works on Mauldeth Road Alleygating Scheme' to r/o dwellings on Rufus St & Beverley Rd & any works deemed necc by the Council in order to resolve pkg issues on Rufus St
117847/FO/2017	Existing Car Park Off Cotton Lane Christie Hospital Manchester M20 4UX	Transport and Car Parking		£1,000,000	£1,000,000	£600,000	C/1195/0001/195	Funds Committed (Spend Commenced)	Christies RPZ
123981/FO/2019	Former Nat West Bank 437 Wilmslow Road Manchester M20 4NW	Environmental Improvement		£5,000	£5,000	£5,000	C/1195/0001/198	Pending	
125126/FO/2019	Land To The Rear Of Melmar Court Heaton Road Manchester M20 4PU	Affordable Housing		1 unit	n/a	n/a			Signed Aug-2020

S106 Obligations Schedule 2021

Woodhouse Park

090189/FO/2009/S2	Land Bounded By Portway And (former Painswick Flats) Painswick Road Woodhouse Park Manchester M22 1GG	Environmental Improvement, Public Realm (Facilities/Infrastructure), Highways, Parks and Leisure		£30,000	£30,205	£15	C/1195/0001/93	Spend Completed	Refurbishments to Lake and water body, Entrance and access improvements to link Wythenshawe Lifestyles Centre internally to the park site, Improvements to existing play facilities
		Affordable Housing		88 units	n/a	n/a			
092478/FO/2010/S2	Land Off Cornishway/ Ravenscar Crescent Woodhouse Park	Parks and Leisure		£10,000	£10,000	£1,908	C/1195/0001/108	Funds Committed (Spend Commenced)	Culmery Park - Play Equipment (£8092)
099153/FO/2012/S2	Site Of Former Talisman Public House Corner Of Portway And Oatlands Road Wythenshawe Manchester M22 1BE	Environmental Improvement, Public Realm (Facilities/Infrastructure), Highways		£5,000	£5,000	£3,500	C/1195/0001/139	Funds Committed (Spend Commenced)	Painswick Park - works to pond

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Appendix 3 – Examples of Spend

1.1. Medieval Quarter (Memorial Gardens)

Previous schedules of s106 agreements presented to this committee have identified contributions to support the medieval quarter and the memorial garden.

Planning permission was granted at the Planning and Highways Committee in January 2021 and work is due to commence on 8 March 2021.

The works would include:

- the 'halo' a white marble stone ring as a central focus surrounded by planting. The 'halo' would include inscriptions of the names of the 22 people who lost their lives in the attack as well as inset memory capsules and would be set within a grove of trees.
- raised interpretative plaques at each entrance with information about the memorial, including a tactile map and pictorial representations of key themes. Planting would include ground cover within the sunny glade of grasses, heaths, bulbs and perennials would provide year-round colour.
- a sequence of spaces connected by a riverside walk that would create a vista with the end of Deansgate. Cathedral Square would provide a greatly improved setting for this Grade I listed building.



The Glade of Light would provide a space of peace and remembrance between Chetham's to the north and the Cathedral to the south, alongside the River Irwell.



1.2. New Islington 2020

- 075171/FO/2005/N2 Land Adjacent To The Ashton Canal Pollard Street/Carruthers Street And Bond Street Beswick And Clayton
- 078181/FO/2006/N1 Royal Mill Redhill Street Ancoats Manchester M4 5AU
- 100991/OO/2012/N2 Milliners Wharf Phase 2 Munday Street Off Pollard Street Manchester M4 7BD

Environmental improvements are being delivered using s106 money on a triangle piece of land close to the tram lines opposite St. Anne's RC Primary School. This includes a new porous surface containing large shrubs and small multi stem trees within an open structure. A pollution protecting hedge (95Lm) is also being provided along the fence line of St Anne's RC Primary School along Pollard Street and an ivy green screen (87Lm) to the canal facing fence line of New Islington Free School.

In addition, to improve a public safety issue money is being used to provide a double yellow line and TRO to support waste collections and servicing arrangements on Old Mill Street.



1.3. Southern Cemetery

- 115035/JO/2017 Spire Hospital Barlow Moor Road Manchester M20 2AF

Contributions have been used to enable the planting of 28 trees (various species from around the world including Turkey, Himalayas, USA, China and the UK) within the cemetery, and this includes supporting 3 years maintenance. This was to mitigate the loss of trees on the nearby development site.



1.4. Active Lifestyle Centre, Denmark Road

- 081558/FO/2006/N2 Wilmslow Park Phase 3 Rusholme Place Rusholme Manchester
- 096176/FO/2011/S1 Former Ducie Court Denmark Road Moss Side Manchester

Contributions from several agreements have been used to renovate 3x small sided soccer pitches with new carpet, wall and fence lines at the centre whilst also

updating the floodlights; this has allowed the centre which had been closed to reopen to the community.

A local junior football team to have benefitted from the new pitches are Fletcher Moss Rangers who are able to hold their soccer school on Saturday mornings, supporting both the physical and mental wellbeing of children from all over South Manchester.



1.5. Whitworth Park (currently ongoing)

- 081558/FO/2006/N2 Wilmslow Park Phase 3 Rusholme Place Rusholme Manchester
- 096176/FO/2011/S1 Former Ducie Court Denmark Road Moss Side Manchester

Work is currently on going to install a new water and electric supply to an existing volunteer's cabin to help sustain the community growing programme in partnership with the Whitworth Gallery; the project will also deliver improvements to paths due to localised flooding.

The contribution will also support the installation of new play equipment; this will be subject to consultation and agreement with the Friends group.

1.6. Painswick Park

- 099153/FO/2012/S2 Site Of Former Talisman Public House Corner Of Portway And Oatlands Road Wythenshawe Manchester M22 1BE

Working with the Parks and Leisure team, spend is taking place on a new lake water pump to improve the water quality for the new stock of fish, new play equipment in the existing play area and a new path and gated access to the Wythenshawe Lifestyles Centre from the Park to connect the two sites for operational purposes.

1.7. Riverside Park

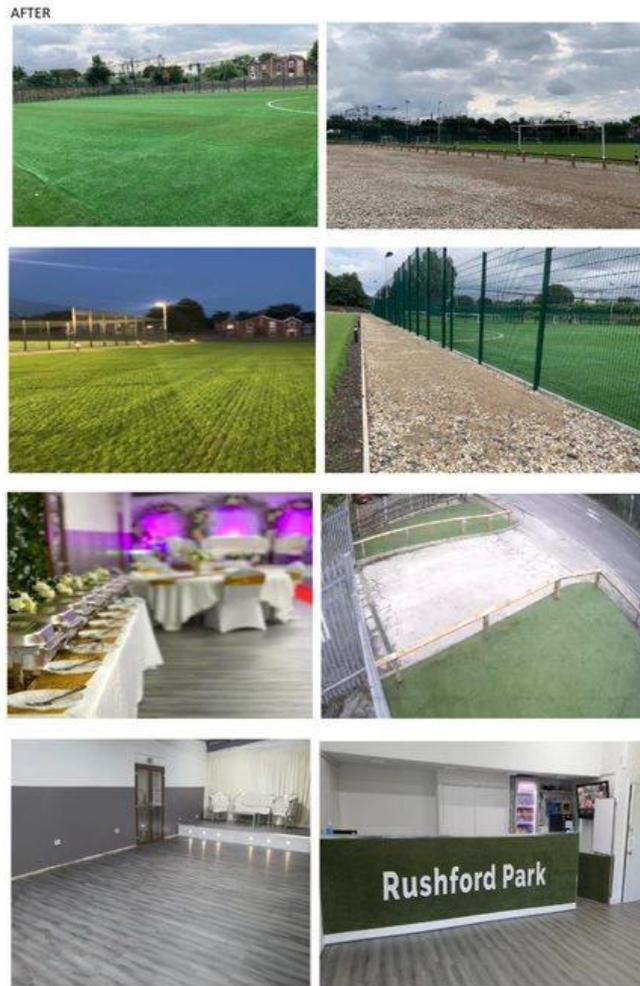
- 075007/FO/2005/S2 Former Ferrol House 6 Beechpark Avenue Northenden
- 102660/FO/2013/S2 Camperlands Ltd Mill Lane Northenden Manchester M22 4HR

The installation of a completely new play area to update/replace several items of play equipment in Riverside Park Play Area. Riverside Park and play area developed with the full support of local members and the new friends of Riverside Park and is the only play provision within the ward of Northenden.



1.8. Leisure Projects in Gorton & Abbey Hey, Levenshulme and Longsight

- 115299/FO/2017 Land North Of Melland Road Sports Field (Former Running Track) South Of Melland Road Manchester M18 7QR
 1. Debdale bowling club refurbishment and green improvement involving the resurfacing the bowling green and installing a new kitchen, upgrading the male toilets and window repairs / replacement.in the bowling pavilion
 2. Debdale Water Sports Centre Refurbishment involving the refurbishment of the kitchen, showers, changing facilities, new electrical heaters in changing areas, toilets, staff room, reception area, replacing the floor and suspended ceiling in the front entrance area
 3. Vine Street Park Ball End involving 2 x New goal ends
 4. Debdale Park Tennis Courts Refurbishment (3 Court Tennis Hub) involving the removal of existing equipment, breaking up the bitumen surface, resurfacing the courts and the supply and erection of tennis posts/nets.
 5. Greenbank Park involving the refurbishment of tennis court (3 new courts) and the replacement of outdoor gym facilities.
 6. Greenbank Fields involving a new cricket wicket (including funding from the ECB investment programme)
 7. Rushford Park involving 3G Pitches and External Path Works
 8. Crowcroft Park Non Turf Cricket Wicket (including funding from the ECB investment programme)



1.9. Highway related works

There are number of agreements which are being used to support Residents Parking Zones across the city. These include schemes around North Manchester General Hospital, Hathersage Road, St Georges and the Britannia Basin, Rusholme and Moss Side and The Christie Extension.

In addition £11,225 contribution has been made to a scheme in Didsbury West and Funds have been provided towards the planting of trees on Great Ancoats Street (£230,613)



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**Manchester City Council
Report for Information**

Report to: Resources and Governance Scrutiny Committee – 7 December 2021

Subject: Overview Report

Report of: Governance and Scrutiny Support Unit

Summary

This report provides the following information:

- Recommendations Monitor
- Key Decisions
- Work Programme
- Items for information

Recommendation

The Committee is invited to discuss and note the information provided and agree the work programme.

Wards Affected: All

Contact Officer:

Name: Mike Williamson
Position: Governance and Scrutiny Support Manager
Telephone: 0161 234 3071
E-mail: michael.williamson@manchester.gov.uk

Background documents (available for public inspection):

The following documents disclose important facts on which the report is based and have been relied upon in preparing the report. Copies of the background documents are available up to 4 years after the date of the meeting. If you would like a copy please contact one of the contact officers above.

None

1. Monitoring Previous Recommendations

This section of the report contains recommendations made by the Committee and responses to them indicating whether the recommendation will be implemented, and if it will be, how this will be done.

Items highlighted in grey have been actioned and will be removed from future reports.

Date	Item	Recommendation	Action	Contact Officer
25 May 2021	RGSC/21/22 Updated Annual Property Report 2020/2021	To request that the Committee receive an update on the delivery of the projects funded through the Government Public Sector Decarbonisation Scheme at an appropriate time.	This action was completed on 20 July 2021 when the Committee received a report on the Public Sector Decarbonisation Scheme	Richard Munns

2. Key Decisions

The Council is required to publish details of key decisions that will be taken at least 28 days before the decision is due to be taken. Details of key decisions that are due to be taken are published on a monthly basis in the Register of Key Decisions.

A key decision, as defined in the Council's Constitution is an executive decision, which is likely:

- To result in the Council incurring expenditure which is, or the making of savings which are, significant having regard to the Council's budget for the service or function to which the decision relates, or
- To be significant in terms of its effects on communities living or working in an area comprising two or more wards in the area of the city.

The Council Constitution defines 'significant' as being expenditure or savings (including the loss of income or capital receipts) in excess of £500k, providing that is not more than 10% of the gross operating expenditure for any budget heading in the in the Council's Revenue Budget Book, and subject to other defined exceptions.

An extract of the most recent Register of Key Decisions, published on **29 November 2021**, containing details of the decisions under the Committee's remit is included below. This is to keep members informed of what decisions are being taken and, where appropriate, include in the work programme of the Committee.

Corporate Core					
<p>National Taekwondo Centre 2018/10/19A</p> <p>Enter into a 39 year lease with Sport Taekwondo UK Ltd for areas within the building.</p>	Chief Executive	Not before 1st Nov 2018		Briefing Note and Heads of Terms	Richard Cohen r.cohen@manchester.gov.uk

<p>Strategic land and buildings acquisition 2019/06/03B</p> <p>The approval of capital expenditure for the purpose of the strategic acquisition of land and buildings to support the Eastlands Regeneration Framework.</p>	<p>City Treasurer (Deputy Chief Executive)</p>	<p>Not before 3rd Jul 2019</p>		<p>Checkpoint 4 Business Case & Briefing Note</p>	<p>Richard Cohen r.cohen@manchester.gov.uk</p>
<p>Strategic land and buildings acquisition 2019/06/03C</p> <p>The approval of capital expenditure for the purpose of the strategic acquisition of land and buildings to support the Eastlands Regeneration Framework</p>	<p>City Treasurer (Deputy Chief Executive)</p>	<p>Not before 1st Mar 2020</p>		<p>Checkpoint 4 Business Case & Briefing Note</p>	<p>Richard Cohen r.cohen@manchester.gov.uk</p>
<p>Establishment of a multi-supplier framework for the supply of gas TC473 (2020/01/28A)</p> <p>To approve a tender to establish a Multi-supplier framework for the supply of Gas. The framework</p>	<p>City Treasurer (Deputy Chief Executive)</p>	<p>Not before 1st Oct 2021</p>		<p>Report and Recommendation</p>	<p>Walter Dooley w.dooley@manchester.gov.uk</p>

agreement will also be made available on the same basis to other AGMA local authorities and any North West based public sector funded organisation.					
<p>Manchester City Centre Triangle (2021/01/14A)</p> <p>The approval of capital expenditure for the construction of a scheme to connect travel hubs in the city centre</p>	City Treasurer (Deputy Chief Executive)	Not before 1st Mar 2021		Checkpoint 4 Business Case	Steve Robinson, Director of Operations (Highways) steve.robinson@manchester.gov.uk
<p>Provision of Postal Services TC514 (2021/03/10A)</p> <p>To seek approval to appoint a supplier/s to provide Postal Services to Manchester City Council.</p>	City Treasurer (Deputy Chief Executive)	Not before 8th Apr 2021		Confidential Contract Report with Recommendation.	Anna Caswell-Thorp anna.caswell-thorp@manchester.gov.uk
<p>(TC145) Framework for the Provision of Financial Services (2021/05/11A)</p> <p>The appointment of provider(s) to deliver</p>	City Treasurer (Deputy Chief Executive)	Not before 11th Jun 2021			Louise Causley louise.causley@manchester.gov.uk

Financial Services Advice and Support.					
<p>Corporate Printer Contract (2021/07/15)</p> <p>To award a new corporate printing contract to the existing supplier of corporate print services.</p>	City Treasurer (Deputy Chief Executive)	Not before 17th Aug 2021			Andrew Blore a.blore@manchester.gov.uk
<p>Early Years - Tendered Daycare Settings (2021/07/16B)</p> <p>The approval of capital expenditure to support the continued provision of high-quality Early Years settings across the City.</p>	City Treasurer (Deputy Chief Executive)	Not before 16th Aug 2021		Checkpoint 4 Business Case	Amanda Corcoran, Director of Education a.corcoran@manchester.gov.uk
<p>New Highways Maintenance & StreetWorks Asset Management Software (2021/09/17C)</p> <p>To approve expenditure to purchase and implement a new highways solution to manage maintenance and</p>	City Treasurer (Deputy Chief Executive)	Not before 11th Oct 2021		Checkpoint 4 Business Case	Chris Wanley, Director of ICT chris.wanley@manchester.gov.uk

StreetWorks.					
<p>Security Services Contract (2021/10/15B)</p> <p>To award a five-year contract for Security Services. Security Services include access control, visitor management and CCTV.</p>	City Treasurer (Deputy Chief Executive)	Not before 15th Nov 2021		Checkpoint 4 Business Case	Andrew Blore a.blore@manchester.gov.uk
<p>Security Services Upgrade Project - Capital Expenditure (2021/11/10A)</p> <p>To approve capital expenditure to procure and implement the Security Services Upgrade Project.</p>	City Treasurer (Deputy Chief Executive)	Not before 9th Dec 2021		Checkpoint 4 Business Case	Andrew Blore a.blore@manchester.gov.uk
<p>Contract for the Provision of Microsoft Licences and Support (2021/11/26C)</p> <p>The appointment of a Company for the provision of Microsoft licences across the Council estate, including relevant support and maintenance.</p>	City Treasurer (Deputy Chief Executive)	Not before 26th Dec 2021		Report & Recommendation	Mary Lynch, Head of ICT PMO mary.lynch@manchester.gov.uk

Development and Growth					
<p>TC014 - Cleaning and Waste Management on New Smithfield Market (21/07/16C)</p> <p>To seek approval to appoint a company/s to provide Cleaning (Lot 1) and Waste Segregation, Transport and Processing (Lot 2) on New Smithfield Market. The contract will be for a 2 year period with the option to extend for a further 2 years.</p>	City Treasurer (Deputy Chief Executive)	Not before 16th Aug 2021		Confidential Contract Report with recommendation	Joanne Sclater, Head of Wholesale and Retail Markets, New Smithfield Market joanne.sclater@manchester.gov.uk
<p>Manchester Equipment and Adaptations Partnership Relocation (2021/08/27A)</p> <p>To give capital expenditure approval to fit out the site at Philips Park Road to accommodate a consolidation of 3 offices currently on different sites</p>	City Treasurer (Deputy Chief Executive)	Not before 27th Sep 2021		Checkpoint 4 Business Case	Emma Birds, Project Manager emma.birds@manchester.gov.uk

for Aids and Adaptations service.					
<p>This City (2021/11/18A)</p> <p>The approval of capital expenditure to build a mixed development of market and accessible rent properties, initially through the Council before transferring to a Council-owned company during the build.</p>	City Treasurer (Deputy Chief Executive)	Not before 18th Dec 2021		This City Business Case Checkpoint 4 Business Case	Alan Caddick, Interim Director of Housing and Residential Growth Alan.Caddick@manchester.gov.uk
Highways					
<p>Hire of Highways Maintenance Plant Vehicles and Equipment TC1010 (2019/09/03B)</p> <p>To seek approval to award a Framework to multiple suppliers who can deliver Highways Maintenance Plant Vehicles and equipment.</p>	City Treasurer (Deputy Chief Executive)	Not before 1st Nov 2019		Confidential contract report with recommendation	Brendan Taylor b.taylor1@manchester.gov.uk
<p>Provision of Rock Salt (2020/08/14G)</p>	City Treasurer (Deputy Chief	Not before 12th Sep			Steve Robinson, Director of Operations (Highways)

To seek approval to award a contract to a supplier for the provision of De-Icing Salt (Rock Salt).	Executive)	2020			steve.robinson@manchester.gov.uk
<p>Harpurhey & Moston - Junction and Crossings (Phase 1A) MCF (2021/06/10B)</p> <p>The approval of expenditure for the construction of a number of new crossings or upgrade existing crossings to support walking and cycling by making the roads safer in the Harpurhey & Moston using the Mayors Challenge Fund (MCF)</p>	City Treasurer (Deputy Chief Executive)	Not before 10th Jul 2021		Checkpoint 4 Business Case	Steve Robinson, Director of Operations (Highways) steve.robinson@manchester.gov.uk
<p>Highways Asset Management System (2021/09/15A)</p> <p>To seek approval to award a contract to a supplier to implement a new Asset Management system within Highways which will provide</p>	City Treasurer (Deputy Chief Executive)	Not before 14th Oct 2021		Confidential Contract Report with recommendation	Steve Robinson, Director of Operations (Highways) steve.robinson@manchester.gov.uk

<ul style="list-style-type: none"> • Asset Management • Scheduling and Recording Inspections • Raising Work Orders • Mobile Technology • Resource and Cost Management • System Integration • Management Reporting 					
<p>Improvements to Manchester Cycleway that combines the Fallowfield loop line and Yellow Brick Road (previously the Stockport Branch Canal) (2021/09/17B)</p> <p>The approval of capital expenditure for the construction cost estimate for Manchester Cycleway funded by Mayors Challenge Fund</p>	City Treasurer (Deputy Chief Executive)	Not before 11th Oct 2021		Checkpoint 4 Business Case	Steve Robinson, Director of Operations (Highways) steve.robinson@manchester.gov.uk
<p>40 MPH Speed Limit Reduction Programme (2021/11/22A)</p> <p>To approve capital expenditure to implement</p>	City Treasurer (Deputy Chief Executive)	Not before 22nd Dec 2021		Checkpoint 4 Business Case	Steve Robinson, Director of Operations (Highways) steve.robinson@manchester.gov.uk

<p>new reduced speed limits from 40mph to 30mph at ten locations across the city, these include: Moseley Road, Mancunian Way, Wilbraham Road, Dawson Street, Egerton Street, Regent Road, Kingsway, Styal Road, World Way and Broadway A663.</p>					
Children and Families					
<p>Extra Care - Russell Road LGBT Project 2019/03/01H</p> <p>The approval of capital expenditure on the City's Extra Care Programme to develop new build extra care units which will be in the ownership of MCC.</p>	<p>City Treasurer (Deputy Chief Executive)</p>	<p>Not before 1st Mar 2019</p>		<p>Checkpoint 4 Business Case</p>	<p>Steve Sheen s.sheen@manchester.gov.uk</p>
<p>Extra Care - Millwright Street Project 2018/03/01I</p> <p>The approval of capital expenditure on the City's Extra Care Programme to develop new build extra care units which will be in</p>	<p>City Treasurer (Deputy Chief Executive)</p>	<p>Not before 1st Mar 2019</p>		<p>Checkpoint 4 Business Case</p>	<p>Steve Sheen s.sheen@manchester.gov.uk</p>

the ownership of MCC.					
<p>Manchester Creative Media Arts Academy Completion Works (2021/10/11A)</p> <p>The approval of capital expenditure for completion of works outstanding at Manchester Creative Media Arts Academy.</p>	City Treasurer (Deputy Chief Executive)	Not before 11th Nov 2021		Checkpoint 4 Business Case	Amanda Corcoran, Director of Education a.corcoran@manchester.gov.uk
Education and Skills					
<p>Q20347 Consultant for EYES data Migration. 2019/04/25A</p> <p>Contract is to support Manchester City Council with the migration of their Education Management System away from Capita One towards the Liquidlogic EYES solution.</p>	City Treasurer (Deputy Chief Executive)	Not before 1st Jun 2019		Report and Recommendation	John Nickson j.nickson@manchester.gov.uk

3. Resources and Governance Scrutiny Committee - Work Programme – November 2021

Tuesday 7 December 2021, 2.00pm (Report deadline Friday 26 November 2021)

Item	Purpose	Executive Member	Strategic Director/Lead Officer	Comments
Setting of the Council Tax base and Business Rates shares for budget setting purposes	To receive a report that details the method of calculating the Council's Council Tax base for tax setting purposes and Business Rates income for budget setting purposes for the 2022/23 financial year.	Councillor Craig (Deputy Leader - Finance)	Carol Culley Tom Wilkinson	
S106 Annual Report and Update	<p>To receive and update report following Internal Audit's review of the new S106 governance arrangements and that this report includes the following information:-</p> <ul style="list-style-type: none"> • An indication of affordable housing being provided from S106 contributions • How Developers are encouraged to mitigate any harm from their developments • Best practice and comparison of S106 arrangements with other GM local authorities; and • The S106 triggers for planning applications within the Deansgate Ward (Land Bounded By Chester Road, Mancunian Way And Former Bridgewater Canal Offices and Land Bound by Jackson Row, Bootle Street, 	Councillor Rawlins (Executive Member for Environment)	Julie Roscoe	Representatives from Neighbourhoods and Capital Programmes attend to help address the Committee's concerns around the rate of spend of S106 agreements

	Southmill Street and 201 Deansgate.			
Community safety spend	To receive a report on Community Safety spend.	Councillor Craig (Deputy Leader – Finance) Councillor Akbar (Executive Member Neighbourhoods)	Carol Culley Sam Stabler	Invite Cllr Hacking – Chair of CESC
Parks spend - capital & revenue	To receive a report on Parks spend.	Councillor Craig (Deputy Leader – Finance) Councillor Akbar (Executive Member Neighbourhoods)	Carol Culley Neil Fairlamb	Invite Cllr Igbon – Chair of ECCSC
Overview Report	The monthly report includes the recommendations monitor, relevant key decisions, the Committee’s work programme and any items for information.	N/A	Scrutiny Support	Overview Report

Tuesday, 11 January 2022, 2.00pm (Report deadline Wednesday 29 December 2021) * To account for New Year's day Bank Holiday

Item	Purpose	Executive Member	Strategic Director/Lead Officer	Comments
Finance Settlement.	To receive an update from the Deputy Chief Executive and City Treasurer that outlines the key headlines of the Governments Finance Settlement figure for Manchester	Councillor Craig (Deputy Leader - Finance)	Carol Culley Tom Wilkinson	
Overview Report	The monthly report includes the recommendations monitor, relevant key decisions, the Committee's work programme and any items for information.	N/A	Scrutiny Support	Overview Report

Tuesday, 8 February 2022, 2.00pm (Report deadline Friday 28 January 2021)

Item	Purpose	Executive Member	Strategic Director/Lead Officer	Comments
2022/23 Budget Report	Consideration of the final 2022/23 budget proposals that will go onto February Budget Executive and Scrutiny and March Council.	Councillor Craig (Deputy Leader – Finance)	Carol Culley Tom Wilkinson	
Overview Report	The monthly report includes the recommendations monitor, relevant key decisions, the Committee's work programme and any items for information.	N/A	Scrutiny Support	

Items to be Scheduled

(Items highlighted in grey indicate that these have been included in the work plan of one of the above meetings).

(New items added are highlighted in blue)

Item	Purpose	Executive Member	Strategic Director / Lead Officer	Comments
Commercial activity	Precise Details to be confirmed	Councillor Craig	Carol Culley	
Contract Monitoring	Precise Details to be confirmed	Councillor Craig	Carol Culley	
Future Strategy for City Centre Car Parks	To receive a report on the strategy for the return of NCP city centre car parks to the Council's control	Councillor Rawlins	Carol Culley Steve Robinson	
Review of investments being made by the Council into its Capital Strategy in terms of delivering future VFM post COVID19	Precise scope to be determined	Councillor Craig	TBC	
GMCA Governance and Public Sector Reform	To receive an update on what is being delivered for the City through these arrangements	Cllr Leese (Leader)	TBC	Date to be confirmed

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